SAA BOARD POLICY DOCUMENT  
(Last Updated Fall 2019)

This document is a compilation of SAA policies passed by the Board that are currently in effect. With each policy appears a brief legislative history in brackets after the title. Any text in brackets is not considered to be part of the policy, but is simply there for purposes of explanation or clarification. The same is true of titles, which are simply added for convenience and can be changed in the future without Board action.

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Administration

Archival Deposit of SAA Records
[Restated in Motion 102-27D (March 1999); adopted in Executive Committee Meeting 26, item f (November 15, 1978).]

The Society for American Archaeology (SAA) shall deposit its records in the National Anthropological Archives (NAA), Smithsonian Institution, subject to the following procedures and stipulations:

1. By definition, all records created by any elected or appointed officers or committee members of SAA, while acting in their official capacity, are official records of the Society.
2. Such records are to be transmitted to the Secretary by officers, committee chairmen and others at the end of their term of office.
3. The non-current records of the Society shall be reviewed and inventoried by the Secretary and retired at regular intervals to the Smithsonian Institution National Anthropological Archives.
4. This deposit is regarded by SAA and NAA as permanent. The records are not to be withdrawn in any circumstances except the establishment by the SAA of its own Archives.
5. No records shall be transmitted to NAA that are less than 5 years old (i.e. no current records shall be transmitted).
6. Unless otherwise specified by the Secretary, records transmitted to NAA shall be open for scholarly use after 10 years from the date of their creation; at the discretion of the Secretary, longer time restriction may be placed upon specific bodies of records at the time they are transmitted. All records shall be open to use after 50 years from their date of creation. It is understood, however, that SAA officers shall be allowed to consult the files for any part of them as necessary to transact current business whether or not they are still withheld from research use.
7. It is understood that the records, although not generally available to the public at large, will be available for research and other scholarly endeavors to qualified parties as determined by the Archivist of NAA.
8. NAA shall have the right to microfilm or otherwise duplicate the records for preservation or for reference and research purposes, in whole or in part and subject to the stated time restrictions; and such photocopies may be distributed by NAA.
9. In order to facilitate use of the records for research, SAA dedicates to the public all such literary property rights as it may have in its official records. When SAA records are officially transferred to NAA, and are opened by NAA for research, it will be the responsibility of NAA to inform searchers of their own responsibility to obtain clearance from writers (or their descendants) of letters or other papers possibly not covered by SAA's dedication of its literary rights.

[NAA says that SAA can establish any time restrictions on access to prepublication reviews of manuscripts for American Antiquity that it desires. NAA suggested 50 years as appropriate for manuscript reviews.]

Executive Director Contracting Authority
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 91-1 (November 1993).]

The Executive Director may sign, as an agent of the Society for American Archaeology, contracts, leases, and agreements provided that such funds have been included in the budget or explicit
authorization has been provided by the Executive Board. Contracts, leases, and agreements related to
the annual meeting may be signed by the Executive Director once the Executive Board has approved the
meeting destination.

External Grants Developed in Partnership with SAA Members
[Adopted in Motion 110-27.1 (April 2003)]

The SAA desires to expand its ability to carry out the Society’s mission. Given the finite resource base
of the SAA, the Society is interested in developing sources of external funding for which Society
members serve as Principal Investigators for a grant that is awarded to and administered by the SAA. A
strong tie to the SAA’s mission is essential for success in such partnerships. Therefore, all parties must
understand that such grants are institutional grants, not programs that are independent from or only
indirectly related to the SAA’s mission. The following general policies apply to such grants.

1. In most cases, the initial concept for a partnership grant will be developed in close consultation
with the relevant SAA Committee or Task Force or directly with the SAA Board.
2. In all cases, the grant concept must be brought before the Board prior to its drafting and
submittal to a potential funding agency. The proposal to the Board should include a clear
identification of the tie between the grant purpose and SAA’s mission.
3. Once approved in concept, the Principal Investigator will work closely with agreed upon SAA
representatives to develop and submit the grant proposal. These representatives could, but not
necessarily include the SAA Executive Director, an appropriate SAA Committee or Task Force,
and identified Board members.
4. All direct costs needed to implement the grant must be identified in the grant proposal.
5. Whenever appropriate, an SAA overhead factor will be included as part of the total grant cost.
SAA overhead rates applied to the grant reflect audited administrative costs and are not to be
considered as an additional source of direct expenses for the grant or related activities. The
Principal Investigator will consult with the SAA Executive Director regarding current rates
during the proposal preparation process.
6. During the course of grant implementation, the Principal Investigator will provide annual reports.
Upon notification of the award, the Executive Director will decide if reports should be provided
for the fall or spring Board meetings.
7. Should a Principal Investigator, with an external grant administered by SAA, seek additional
internal funding from SAA, that request should be submitted for consideration at the fall Board
meeting. A Principal Investigator can submit a detailed cost proposal through the appropriate
SAA committee or Task Force or as a special appropriation based on initial consultation with the
Executive Director. The Board will address that proposal based on its merits and SAA’s
financial condition.
8. All grants administration shall be implemented by the Executive Director in concert with the
financial and management policies approved by the SAA Board of Directors.

Member Compensation
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 97-27E (November 1996).]

Although most SAA activities are carried out by members who volunteer their time, important jobs
cannot always be staffed adequately in this way. In such cases the SAA may hire appropriate help,
including its own members, to get these jobs done, provided that certain stipulations are followed: (a) all hiring and procurement will be done using standard SAA procedures (i.e., individual candidates for jobs will not be given preference or exceptional treatment by virtue of their being SAA members); (b) the criteria for deciding who gets compensation will be applied equitably, in that no SAA member will be paid for jobs that other members are doing voluntarily; and (c) all SAA funds used in compensating members, including those obtained through outside grants and contributions, will remain under the general control of the SAA (acting through its Executive Director) and be tracked using standard SAA accounting practices.

**Process for Determining Compensation (applies to the Society’s Executive Director)**
[Adopted in Motion 121-27.4 (October/November 2008)]

This Policy on the Process for Determining Compensation of the Society for American Archaeology applies to the compensation of the Society’s executive director.

The process includes all of these elements: (1) review and approval by the Executive Committee of the Board of Directors; (2) use of data as to comparable compensation; and (3) contemporaneous documentation and recordkeeping.

1. **Review and approval.** The compensation of the executive director is reviewed and approved by the Executive Committee of the Board of Directors of the Society, provided that persons with conflicts of interest with respect to the compensation arrangement at issue are not involved in this review and approval.

2. **Use of data as to comparable compensation.** The compensation of the executive director is reviewed and approved using data as to comparable compensation for similarly qualified persons in functionally comparable positions at similarly situated organizations.

3. **Contemporaneous documentation and recordkeeping.** There is contemporaneous documentation and recordkeeping with respect to the deliberations and decisions regarding the compensation arrangement.

4. **Outline of Process.** Each year the performance of the Executive Director will be evaluated at the Fall Executive Committee meeting.

A) For the Fall Meeting, meeting, the Executive Director shall prepare a statement of no more than 3 pages to be provided to the Executive Committee at or before the meeting. The Executive Director's statement will address:

1) any issues of particular relevance regarding the Executive Director's activities over the past year that are not evident to the Executive Committee through other reporting or interaction;

2) the key challenges and opportunities facing the Society and how the Executive Director proposes that they be approached.

B) Having read the Executive Director's statement, the Executive Committee will evaluate the performance of the Executive Director. In determining compensation, comparable data will be studied in order to determine the compensation level of the Executive Director. The Executive Director performance in the following areas will be taken into consideration:

1) The quality and quantity of services SAA provides.

2) Effective use of and accountability for SAA's financial resources.
3) Maintenance and development of strong internal organization of the SAA Executive Office in which systems, staff productivity, morale and teamwork are high.
4) Productive working relationships with the Board.
5) Significant achievements or problems encountered during the past year.

C) Through a personal discussion at the fall Executive Committee and though a formal letter following, the President will convey the Executive Committee's evaluation. The letter will be inserted in the Executive Director's personnel file.
D) The Executive Director has the option of responding to the evaluation through a letter to the President, a copy of which will be maintained in the Executive Director's personnel file

Travel Policy
[Amended in Motion 142-27.1 (November 2018) Amended in Motion 140-27.3 (October 2017) Amended in Motion 102-27D (March 1999); also see Motion 97-27X (November 1996), Motion 86-3 (April 1992).]

It is the SAA traveling member’s responsibility to book air and ground transportation via the least expensive means. SAA staff will book lodging.

All Board members, editors, and program chairs are encouraged to save money whenever possible booking tickets. Excessive fares resulting from inordinately late purchases will not be fully reimbursed at the full reimbursement rate. SAA does not have preferential airlines nor does it support individual preferential airlines but rather the lowest cost airlines to the destination. Web fares are generally the least expensive. SAA does not reimburse travel agent fees nor travel insurance fees.

Requests for reimbursement should be submitted with the digital Expense Reimbursement Request form along with all documentation and receipts. All forms and backup should be submitted via email to the manager, Financial and Administrative Services, whose email is included on the expense reimbursement form. Reimbursements may be requested as soon as the ticket is purchased.

Board and Executive Committee
For both the annual meeting (and fall Board and Executive Committee meetings), room and tax will be covered, but the traveling member will need to provide a credit card for incidentals.

a. Meal expenses incurred during the annual meeting and regular board meetings are not covered other than the group meals provided during a Board meeting. At the spring meeting breakfast and lunch are provided. At the fall meeting, breakfast, lunch, and dinner are provided. Group dinners are provided for the Board at the Fall meeting on Thursday evening, Friday and Saturday.
b. All Board members, including those starting and concluding their terms, may claim reimbursement for transportation expenses, including airfare, cab/shuttle fare between airport and hotel, or personal car mileage (the current IRS rate), if not flying, assuming that the mileage reimbursement does not exceed the cost of the airfare from a Board member’s home base. A Board member will be reimbursed only up to the airfare level from the member’s home base.
c. Lodging is provided for the duration of the annual meeting, normally Tuesday night through Saturday night at the annual meeting, and Thursday through Saturday night for the fall Board meeting. During the annual meeting, private rooms are provided. During the fall Board meeting, rooms may be shared to reduce costs and as a team-building experience if the budget does not
allow for single rooms. In this instance, single rooms may be requested but the cost difference must be reimbursed to SAA by the Board member requesting that arrangement.

d. The two Executive Committee meetings are treated similarly to the Board meetings. Group meals are covered from Thursday night dinner to Saturday night dinner, all inclusively.

Editors of SAA Journals and the Magazine
For sitting editors of *American Antiquity, Latin American Antiquity, Advances in Archaeological Practice*, and *The SAA Archaeological Record*, SAA will normally reimburse expenses for travel from the editor’s home airport to the annual meeting.

a. At the annual meeting, SAA will cover transportation from/to the airport via shuttle or public transportation and lodging for a maximum of four nights.

b. This travel support is provided for three years, including the year the editor will be outgoing. Travel support is not provided for the year in which the editor-designate transitions to editor on the Friday night of the meeting (“incoming editors.”) It is provided for the following three years.

Program Chair
A program committee chair will have air travel and four nights lodging at the annual meeting for which s/he serves as chair. In the case of joint program chairs, only one will have travel and room paid.

Other Chairs
No other committee chairs will have travel paid to Board meetings or the annual meeting.

Members Representing SAA
An individual travelling to represent SAA is included in this travel policy. Specifically, SAA will reimburse for meals based on the allowable amounts for government per diem travel (see Staff below). SAA will reimburse based exclusively on receipts submitted. SAA expects the member to use the most economical means of transport available and will reimburse from the member’s home base.

Executive Director and Staff Travel
Executive Director and staff travel is held to the same economical constraints as that of the Board. Meal reimbursements in the U.S. will be based on the allowable amounts for government per diem travel as determined at: [https://www.gsa.gov/travel/plan-book/per-diem-rates](https://www.gsa.gov/travel/plan-book/per-diem-rates). Per diems are not provided. SAA exclusively uses receipt and reimbursement. If charged on the Society credit card, receipts are required, and the allowable meal per diems may not be exceeded.

a. For Executive Director travel outside of the United States, (excluding Mexico and Canada) economy comfort on flights is an option, assuming that it is a nominal increase over the economy rate.

b. SAA does not reimburse for incidental expenses. Specifically, no reimbursements are available for mini-bar purchases, dry cleaning, etc.

c. When all staff or several staff dine together, the bill, including tax and service, must not exceed the meal per diem rate per person.

Whistle Blower Policy
[Adopted in Motion 117-27.1 (October 2006).]
In compliance with the recommendation of the management letter from SAA’s auditors, a “whistleblower” policy has been developed using language from samples supplied by Watkins, Meegan, Drury & Company. This draft is a composite of those samples, and the resultant policy is one which fits the size and structure of SAA’s organization. Once such a policy has been adopted by the Board, it will be made a part of the Employee Manual.

Whistleblower Policy

The Society for American Archaeology is committed to fostering a workplace conducive to open communication with respect to the Society’s business practices and to protecting employees from reprisals or victimization for whistleblowing in good faith.

Reporting Violations

The whistleblowing procedure is intended to be used for serious issues such as concerns regarding financial reporting, unethical, or illegal conduct. In most cases an employee’s supervisor is in the best position to address areas of concern. If for some reason reporting the concern to your supervisor is not possible, you may take your concern to the head of the Audit Committee of the Board of Directors (the president of the Society).

The employee should be able to demonstrate to the person they have contacted that there are sufficient grounds for concern.

How the Report Will Be Handled

The action taken will depend on the nature of the concern. If reported to a supervisor, the Audit Committee of the Board of Directors will receive a report of any complaint and a follow-up report on the actions taken. All reports will be promptly investigated, and appropriate action will be taken, if warranted.

Subject to legal constraints, the complainant will receive information about the outcome of any investigations.

Employment–related concerns should be reported to the executive director.

Annual Meeting

Abstracts
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 97-68F (November 1996).]

Abstracts are required for all sessions other than administrative meetings and for all formal presentations.

[The sense of the board was that introductions to symposia would not be regarded as formal presentations and would not require abstracts.]
Audio Visual Equipment
[Adopted in Motion 113-70.1A (November 2004)]

The Board approves a shift in the annual meeting from slide and overhead projection to video projection, 2005 to be a transition year, and in future years the SAA will provide video projectors only. Symposium organizers and session chairs shall provide the laptop computers needed to drive the projectors. After the 2005 meeting, participants, with the assistance of SAA staff, shall arrange and pay for any slide or overhead projectors that a participant may prefer.

Anti-Harassment Policy
[Adopted in Motion 142-70.1 (November 2018)]

Anti-harassment policy as adopted and approved by legal counsel

Staff will also be able to add this check box as a required field in the 2019 advance registration process, which opens in December 2018. We will post the final policy on a sandwich board at the registration desk and seek affirmative signatures from on-site registrants.

The statement will be added to the preliminary program, the print final program, and the 2019 Meeting app.

By checking the following box, I acknowledge the following:
(a) Checking this box constitutes my express consent for SAA to use my personal data for internal business purposes, online directory, and annual meeting registration lists. I understand that I may contact SAA at any time at membership@saa.org to have my personal data removed from its database. I have reviewed and accept the terms of the SAA Privacy Policy (http://www.saa.org/Home/DatePrivacyPolicy/tabid/1561/Default.aspx).
(b) I agree to adhere to the SAA anti-harassment policy and understand that my failure to do so may result in my removal from the SAA conference and any future SAA conferences without refund of my registration fee:

The SAA is dedicated to providing a harassment-free meeting experience for everyone, regardless of sex, gender, identity and expression, sexual orientation, disability, physical appearance, ethnicity, religion, or age. Harassment is unwanted attention that a recipient experiences as offensive or disruptive to their wellbeing. Harassment not only sabotages the individual; it also damages the SAA’s community by discouraging participation in the Society and compromising the exchange of ideas that is at the center of SAA’s mission to promote and stimulate interest and research in the archaeology of the Americas.

Sexual harassment is behavior that demeans, humiliates, or threatens an individual on the basis of their sex or gender and can include crude behavior (such as offensive statements, jokes, or gestures); dismissive or insulting modes of address (such as referring to a woman not by her first name but as “babe”); unwelcome sexual attention (such as unwanted touching or repeated requests for dates); and coercion. Sex-based harassment also takes nonsexual forms when an individual is targeted because of
their gender expression. It singles out some members of the community as acceptable targets and as unworthy of respect.

All of the spaces into which SAA’s professional meetings extend are professional, and the values of respect, equity, multicultural pluralism and non-discrimination should inform conduct in formal sessions, meetings, and informal conversations over coffee and over drinks. All members should aspire to treat each member as having an equally valuable contribution to make. All members should remember our society is enriched from multicultural differences.

This policy applies to all attendees of SAA-sponsored conferences, meetings, or workshops including presenters, students, guests, staff, contractors, and exhibitors throughout the conference space whether participating in the program, tours, meetings, social event, or other function. The SAA principles of Archaeological Ethics equally apply.

However, should an incident occur while at an SAA-sponsored conference, meeting, workshop, tour, or social event, or other function, the SAA President, the SAA Executive Director, SAA Staff, or any SAA Officer may be considered safe authorities with whom incidents can be discussed. The SAA will have mechanisms at each Annual Meeting to keep our conference a respectful environment for all its participants.

Anti-harassment procedures at 2019 Annual Meeting

The SAA President, the SAA Executive Director, SAA Staff, or any SAA Officer may be considered safe authorities with whom incidents can be discussed. These individuals will wear green “Talk to me” buttons at the 2019 Meeting. SAA Staff is available at the staff office (located in Maya room) and at the registration booth (in the West Lobby) during registration hours. Individuals coming forward with concerns will be asked to provide details of the incident or incidents, time and place, names of individuals involved and names of any witnesses. Please note that a sufficient amount of detail is needed in order for SAA to respond.

Upon the receipt of a complaint of offensive behavior by a SAA conference attendee, SAA will undertake the following procedure:

1. If the allegations involve what is likely to be criminal conduct, the SAA Executive Director shall notify the local police, contact SAA legal counsel and so inform the complainant. SAA shall not undertake further review of the matter once it has been reported to local authorities but may later evaluate the outcome of any criminal investigation in order to determine whether the alleged harasser should be permitted to participate in any future SAA programs and conferences;

2. If the allegations do not likely constitute criminal conduct, the SAA Executive Director shall attempt to verify the offensive behavior in a confidential manner as recommended by SAA legal counsel;
3. If the offensive behavior cannot be verified, SAA will so inform the person making the complaint and remind the person that they can report the behavior to the Register of Professional Archaeologists and/or to the alleged harasser’s institution or employer;

4. If the offensive behavior is verified in a manner deemed appropriate by the SAA Executive Director and SAA legal counsel, the SAA Executive Director shall so inform the SAA President and, in conjunction with SAA legal counsel, determine the appropriate course of action taking into account various factors including, but not limited to, the following: a) the severity of the offensive behavior; b) the setting of the offensive behavior; c) whether the alleged harasser appeared to be under the influence of alcohol or drugs; and d) the duration remaining in the conference;

5. The courses of action which may be taken by SAA include, but are not limited to, any or all of the following: a) immediate removal from the conference; b) an onsite discussion with the alleged harasser to inform them of the complaint, to advise them that this behavior violates SAA’s anti-harassment policy, and to direct that such behavior must cease immediately or the person will be removed from the conference;

6. Following the conference, the SAA Executive Committee shall meet to review all complaints received during the conference to determine whether SAA should modify the conference program, the submission process, the anti-harassment policy and procedures, and whether any of the complaints warrant further monitoring by SAA and/or the individual to be informed that they may no longer attend SAA programs and conference for a set period of time or indefinitely;

7. In all cases, SAA will limit disclosure of information and to only such information necessary to verify the offensive behavior and only to those on a “need to know” basis; and

8. Should any complaint allege offensive behavior by the SAA Executive Director, the above procedure shall be undertaken by the SAA President instead or, if the SAA President is also alleged to have engaged in offensive behavior, by any other SAA officer.

SAA is not an adjudicating body. An informant can file a complaint with the Register of Professional Archaeologists and/or has the right to complain to the offenders’ employer (university, government agency, etc.)

**Badge Usage**
[Adopted in Motion 115-70.2 (November 2005)]

The Board reaffirms its de facto policy that attendees must display their badges when attending the annual meeting and meeting-related functions.

**Check Box**
[Adopted in Motion 131-70.3 (April 2013)]
The Board authorizes the Executive Director to expand the check box language in the Annual Meeting Submissions system to include the following two statements:

(a) I certify that this paper conforms to the SAA Principles of Archaeological Ethics.

(b) I understand that SAA has the right to modify or cancel any submission at any time for cause upon written notice to the member.

Companion Participation (see also: Guest Registration)

[Restated in Motion 102-27D (March 1999); adopted in Motion 96-26 (April 1996).]

The board recommends making selected events at the annual meeting available, at some surcharge, to a member companion but recognizes the necessity to restrict certain events that have a professional component and limited room available.

Deletion of Withdrawn Presentation for Program and Abstracts

[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 97-68G (November 1996).]

Registration fees for withdrawn presentations will be refunded by the SAA office minus a $25 processing fee upon receipt of written request postmarked by December 1. Later withdrawals will not result in a refund, and it may be impossible to remove the title of the withdrawn paper from the Preliminary Program or the final Program and Abstracts. Notices will be posted at the meeting for late changes to the program.

Delinquent Payments

[Adopted in Motion 106-70.2 (April 2001).]

Meeting abstracts from individuals who owe the SAA money will not be accepted unless and until the account is fully paid. It will not be possible to present unless the account is fully paid by the last day of the grace period for submissions.

Forum Participants

[Adopted in Motion 132B-70 (Fall 2013)]

The Board changes the number of possible participants in a forum at the annual meeting from up to eight to up to 12 members and changes the number of moderators from one to up to 2 co-moderators.

Fryxell Symposium

[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 61-6 (December 1986).]

Beginning in 1988 a symposium slot will be allocated each year at the SAA annual meeting for the "Fryxell Symposium." This symposium will be organized according to guidelines developed by the Fryxell Award Committee.
**Funding of Receptions**  
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 101-70C (November 1998).]

The Board approves in principle the following policy for funding of receptions at annual meetings: SAA does not, as a general rule, fund committee or interest group receptions at the annual meetings. Committees may request, through the annual budget process, funding for a reception for a specific purpose, such as formation of an interest group. Committees and Interest Groups may sponsor receptions if they can cover the costs through Interest Group fees or by other means.

**Guest Registration (see also: Companion Participation)**  
[Adopted in Motions 115-70.3, 115-70.4, and 115-70.5 (November 2005)]

Individuals who are non-archaeologists and who are attending the annual meeting as guests of meeting registrants must purchase and display a guest badge during the annual meeting. Guest badges provide entry to the meeting venue.

Accompanied children 12 years of age or under are not required to display a guest badge. Unaccompanied children may not attend the annual meeting.

For the 2006 Annual Meeting, the price of the guest badge will be $25, and the badge must be purchased during the pre-registration process.

**Listing Authors in Program**  
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 87-10 (November 1992).]

There is no limit on the number of presentation authors; however, the program chair may use his/her discretion in the number of authors listed in the program.

**Paper Lengths**  
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 97-68C (November 1996).]

Starting with in 1998, all contributed and symposium papers at the annual meeting will have 15-minute time slots.

**Papers Read by Stand-ins**  
[Restated in Motion 102-27D (March 1999); adopted in Motion 97-68H (November 1996).]

In the event of unexpected absence from the meetings, an SAA member may permit his or her paper to be read by any registered attendee.

**Participation and Membership**  
[Adopted in Motions 115-70.1 (November 2005)]
Participation in the annual meeting is denied to individuals who are non-members and who have not submitted a membership application and fees as of November 15 prior to the Annual Meeting. For renewing members, dues must be paid by the close of the grace period, (January 31) as required by the Bylaws, or their names will removed from the final program, and their registration fees, if paid, will be forfeited.

Individuals who have presented papers at times when they were not members will be denied the member privilege of participating in future Annual Meetings until monies owed SAA are paid.

Individuals who have violated SAA policy by participating in the Annual Meeting without having paid their dues, may return to good standing by paying monies owed SAA but will not receive SAA serial publications for the period in which monies were owed.

Special circumstances, not related to waivers, may be appealed to the Executive Director, for example, a delegation of non-U.S. scholars.

The Board instructs the Executive Director to reject submissions of papers for the 2006 Annual Meeting from those individuals who have not joined the Society by December 15, 2005.

**Posters**
[Adopted in E-Motion 120-70.1, March 2008)]

The Board of Directors amends its action in Motion 118-70.1 to allow for the number of simultaneous posters to be increased to no more than 50, starting with the 2009 annual meeting.

[Adopted in Motion 118-70.1 (April 2007)]

In order to improve poster sessions at the annual meeting, the Board specifies the length of poster time slots to be two hours and the number of simultaneous posters to be no more than 40 per time slot beginning with the 2009 annual meeting.

**Forums**
[Adopted in Motion 129-70.5 (April 2012).]

The Board sets the minimum number of discussants for a forum at the annual meeting at 3, and the maximum number at 8, and confirms that the de facto practice that all forums are two hours long.

**Past Presidents Sessions**
[Adopted in Motion 138-70.2 Fall 2016]

The Board provides for a timely annual meeting session to honor a past SAA president. While these are not Board-sponsored sessions, they are exempt from the three-role rule.
Program Chair Appointment
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 96-31 (April 1996).]

Program chairs will be appointed 2 years in advance of the meeting they will organize.

Public Session
[Restated in Motion 102-27D (March 1999); adopted in Motion 90-4 (April 1993).]

The Board instructs future Annual Meeting Program Chairs to exempt the Public Session from the usual review (but with full coordination with Executive Director and Program Chair).

Reciprocal Arrangements with Other Societies
[Adopted in Motion 102-27D (March 1999); based on Board discussion item 97/68 (November 1996).]

SAA should exchange meeting announcements with its counterparts in allied disciplines, such as the American Anthropological Association, the Geological Society of America, the Archaeological Institute of America, and the Society for Historical Archaeology. Staff will effect this communication and keep future meeting information on the web. In particular, the American Association of Physical Anthropologists and the Canadian Archaeological Society should be notified of our annual meetings as soon as we know a city and date.

Renewing Members as Meeting Participants – Renewal Deadline
[Adopted in Motion 121-70.1 (October/November 2008)]

The Board changes the membership renewal deadline for members who are meeting participants to January 31st, after which they will be dropped from the meeting program without recourse.

Research Reports
[Adopted in e-Motion 129-70.4 (April 2012).]

The Board eliminates “research reports” as a separate category for submissions for the annual meeting.

Roles
[Adopted in e-Motion 129-70.3 (April 2012).]

The Board abolishes the “organizer” role for the annual meeting.

Session Scheduling
[Approved in Consent Motion 116-37B (April 2006)]
The Board acknowledges the inconvenience that may result from occasional problems in scheduling sessions at the annual meeting. However, the Board declines to further increase the difficulties of the program committee by establishing mandatory guidelines.

**Scheduling and Site Selection Policy**  
[Adopted in Consent Motion 102-70 (March 1999).]

The Annual Meeting will normally take place in March or April; it will be scheduled so as not to conflict with either Easter or Passover. Criteria for site selection include: (1) geographical diversity from year to year; (2) reasonable cost to members; and (3) local interest. The Board will consider issues of human rights in selecting cities and states for meeting locations.

**Sponsorship and Review of Sessions (also see: Three Role Rule)**  
[Restated in Motion 102-27D (March 1999); adopted in Motion 95-14 (November 1995).]

With respect to a session at the Annual Meeting, the designation "sponsored" indicates the support of an SAA committee or an organization outside SAA. The designation "invited" reflects a special status and role within the meeting, as defined by the program chair. All sponsored and invited sessions are subject to review by the Program Committee, as are all other submissions, and are subject to the three-role rule. Because numerous committees wish to sponsor sessions, the Program Committee must balance such requests with other program goals; as a result, in some circumstances, requests for sponsored sessions may be rejected. The only exceptions to the review process and three-role rule are the opening and plenary sessions and, in special circumstances, "SAA Sessions" that are mandated by the board in furtherance of key society goals. Non-SAA members who participate only in plenary and opening sessions, or the specifically designated "SAA Sessions," are exempt from the registration fee.

**Student Badges**  
[Adopted in Motion 102-27D (March 1999); based on Board discussion item 69/S (April 1988).]

No distinction between student and regular members shall be made on name badges at the annual meeting.

**Student Member Registration Fees**  
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 91-4 (November 19, 1993).]

For the 1995 meeting and thereafter, student registration fees be set at a level about 25% below the regular member fees, and that non-student registration fees be adjusted upward to insure that total registration revenues do not decrease.

**Submissions Format**  
[Approved in Motion 116-70.2 (April 2006)]
Beginning with the 2008 annual meeting, the standard submission format will be electronic via the web. Paper submissions will be accepted at an additional cost of $25. The Executive Director may exempt this additional service fee for legitimate reasons where contributors cannot access/use the web.

Submissions Review
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 100-70 (March 1998).]

For meetings where space is sufficient to accommodate all submissions, the Annual Meeting Program Committee need not conduct a full-scale review of all submissions but rather may simply screen the submissions to ensure their appropriateness.

Three Role Rule (see also: Sponsorship and Review of Sessions)
[Restated in Motion 102-27D (March 1999); also see Motion 99-70 (October/November 1997), Motion 97-68E (November 1996), Motion 95-14 (November 1995).]

An individual may fill no more than three presentation roles at an annual meeting (e.g., symposium chair, paper presenter, poster presenter, discussant, forum moderator, working-group chair or participant). Instructing a workshop or chairing a general session do not constitute "roles" under this rule. Also exempted from this rule are the opening and plenary sessions and, in special circumstances, "SAA Sessions" that are mandated by the board in furtherance of key society goals.

In addition, an individual may not be a senior (first) author of more than one paper or poster, and may not be organizer/chair of more than one symposium.

[Adopted in Motion 128-70.1 (October 2011)]

Recognizing the complexities of avoiding scheduling conflicts at the annual meeting, the Board establishes the policy that an individual may chair only one session at any annual meeting.

Waiver Policy
[Reaffirmed in Motion 102-27D (March 1999); amended in Motion 97-70J (November 1996); adopted in Motion 95-15 (November 1995).]

An individual who is invited to participate in a session at the Annual Meeting in order to present information for the benefit of SAA members and who is neither an archaeologist nor a professional in a field whose members would normally belong to the SAA may have the membership requirement waived. In such cases the individual's registration fee should also be reduced to the member rate. In rare instances and for only for the most compelling reasons, the registration fee and membership requirement may be waived entirely. For all waivers, a written application accompanying the session proposal must be made by the organizer of the session and should specifically articulate the benefits to the society and the vocation of the individual for whom the waiver is being requested. Decisions under this policy will normally be made by the Executive Director.
Awards

Multiple Awards Policy
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 95-23 (November 1995).]

Each awards committee should give no more than one award per year, except in the case of collaborative efforts.

Student Poster Award Deadline
[Adopted in Motion 129-84.1 (April 2012).]

The Board sets the deadline for submission of student posters at one month prior to the beginning of the annual meeting. The announcement of the student poster award recipient will not be included with other award announcements in the program, but will be announced at the Business Meeting and Awards Ceremony.

Student Paper Award Clarification
[Adopted in Consent Motion 114-89.1 (March/April 2005)]

The Board clarifies that for the purposes of this award “student paper” means that all authors were students at the time the paper was submitted for consideration by the Awards Committee.

Student Paper Award Deadline
[Adopted in Motion 129-89.1A (April 2012).]

The Board sets the deadline for submission of student papers at one month prior to the beginning of the annual meeting. The announcement of the student paper award recipient will not be included with other award announcements in the program, but will be announced at the Business Meeting and Awards Ceremony.

Committees and Task Forces

Annual Reports
[Adopted in Motion 132-27.1B (Fall 2013)]

The Board requests that each committee chair provide a list of its top three action items for the coming year. These action items should be included in the Spring report to the Board. This requirement does not apply to all awards committees, the Bylaws Committee, the Nominating Committee, and task forces.
Appointments Policy
[Revised in Motion 137-27.1A; Revised in Motion 131-27.3 (April 2013) Revised in Motion 125-27.1; Amended in Motion 102-27D (March 1999); amended in Motion 101-23A (November 1998); amended in Motion 99-23B (November 1997); amended in Motions 97-27S, 97-27Q, 97-27V, and 97-27W (November 1996); amended in Motion 96-5 (April 1996); adopted in Motion 95-24 (November 1995).]

The Board directs the Executive Director to revise the committee appointments policy for appointing up to 50% more committee members by the Board liaisons instead of the President, and all appointment letters will go out with the signature of the Executive Director.

Committee Appointment Policy and Procedures (Revised April 2013)
Revisions:
*Motion 131-27.3A- The Board sets the normal terms of members of SAA committees at three years, beginning with the appointments made in 2014.* (Passed 4/3/13)

*Motion 131- 27.3B – The Board establishes the following guidelines, in priority order, for evaluating applications for membership in committees:
1) Specific expertise and/or experience relevant to the committee’s work.
2) Diversity of viewpoints on the committee’s area of work.
3) Recruitment of new committee members to encourage broader member engagement.* (Passed 4/3/13)

Note: The Open Call for new committee memberships will include these criteria, and require all applicants to address these criteria directly in their statements.

Background

SAA bylaws provide that the Board shall create and dissolve committees and that the president shall appoint members to the committees (with Board approval for committee chairs). At its January 2010 planning meeting, the Board discussed opening the committee appointments process to encourage more members of the Society to serve and to provide the opportunity for them to do so. Currently, appointments come through recommendations from the committee chair. In the new process, there will be an open call in the fall to the membership for committee volunteers. All committee slots will be filled after the open call. Of course, committee chairs will also be able to recommend members by having those potential members express interest through the open call as well. All potential committee members, including those members who would like to be re-appointed will be considered in the same pool. The new process will enable SAA to provide more opportunities for committee service to members who have expressed interest in it.

In this document, "committee" is a generic term used to indicate a standing or advisory committee or a task force. The policies and procedures below represent the normal practices that apply to most committees; specific exceptions exist, however, in cases where different practices are stipulated by the SAA Bylaws or are explicitly spelled out in the committee's charge (which can only be modified by Board action).

Policies
* Committee chairs, members, and advisors must maintain current membership in SAA. Committee chairs are appointed by the Board while members and advisors are appointed by the president. Committees may consult with nonmembers for their special expertise, but such nonmembers may not be part of the committee.
* To ensure effective communication with the Board, Board liaisons shall be included in all committee communications.
* Board liaisons will participate in reviewing the statements from the open call and make recommendations for appointments to the president. All statements must be reviewed and recommendations made within 30 days of the close of the call.
* Individuals who are regular committee members or chairs (not ex officio) are limited to simultaneous service on two committees, unless those committees involved are awards committees. A member may only sit on one awards committee at a time.
* The usual terms of standing and advisory committee members are two years, starting and ending at annual meetings (with the exception of the Government Affairs Committee). The President has discretion to appoint members to shorter or longer terms as particular circumstances warrant, for example, in order to stagger the terms on a given committee or to accommodate the needs of particular members who would not otherwise be willing to serve. Also excluded are those awards committees which have specific and involved rotations such as Excellence in Archaeological Analysis, the Fryxell Award etc.
* Committee members may be appointed to more than one term but no more than two consecutive terms. Appointments exceeding this policy must be brought to the attention of the full Board.
* A committee's composition is typically spelled out in its charge. Under special circumstances (such as a temporary increase in the committee's workload or the need for sitting members to recuse themselves from the committee's deliberations), the President, in consultation with the committee chair, may appoint additional members not to exceed half the number specified in the charge.
* The committee chair may be but is not required to be appointed from existing committee members to serve a term starting and ending at annual meetings.
* The usual term of a standing or advisory committee chair is two years. The President may appoint committee chairs to shorter terms as circumstances warrant.
* In extraordinary circumstances the chair may be reappointed; however awards committee chairs may not be re-appointed. Committee members on awards committees are also precluded from being reappointed.
* The chair of a committee may appoint a vice-chair from among the committee's members, however, ultimately it is the chair’s responsibility to report to the Board. The term of a vice-chair shall not exceed the term of the chair who makes the appointment. Since the vice-chair is selected by the chair, the vice-chair is not presumed to be the next chair. The appointment of the chair is a Board responsibility.
* Terms of task force chairs and members are typically coextensive with that of the task force.
* A committee chair or member may resign at any time or be removed for cause by the president with the approval of the Board.
* Should a vacancy occur during a term, the replacement appointment is made to complete the vacated term.
* Board members do not serve on committees but they do serve as a liaison to committees.
* No new chairs or members will be appointed to task forces or ad hoc committees that will terminate by the next annual meeting.
* Committee reports are to be submitted from chair simultaneously to the Board liaison and to the secretary care of the SAA Executive Office.
* Effective 2010, most committee compositions include the requirement for at least two students on the committee. Excluded from this requirement are: all awards committees, Annual Meeting Local Advisory Committee, Annual Meeting Program Committee, Committee on Awards, Bylaws Committee, Ceremonial Resolutions Committee, and the Nominating Committee.

Procedures
* In September (Note: the Board is in the process of modifying the time of the open call from September to later in the fall. The electronic motion will be confirmed at the Fall 2010 Board meeting) of each year, the Society will put out a call to all members with a list of committees that have available slots. Interested members will be asked to respond to the question “What would you bring to the committee?” (150 words maximum). A maximum of two statements can be submitted from any member each fall. Appointments will be made from inquiries received from the open call.
* With regard to committee chairs, the president will consider the suggestions from the outgoing chair and the Board liaison, and develop a list of recommended committee chair appointment for Board consideration.
* The Board will consider the appointments of committee chairs at the fall meeting.
* Appointment letters from the president will be generated to incoming committee chairs as well as to incoming committee members. The appointments process should be completed by January 30 for the society year that begins that spring. Effective in 2010, the appointments letter process will be electronic. Pdf’s will be sent via email.
* Thank-you letters will be generated for all outgoing committee members and committee chairs.
* Following the election of new Board members, the president will consult with the incoming Board and assign the coming year's Board liaisons to committees.

Best Practices for Committee and Task Force Chairs and Board Liaisons
[Revised in motion 142B-27.1 (January 2019); Adopted in Motion 140F-27.1 (November 2017). Amendment to include Conflict of Interest Considerations adopted in 140G-27.1 (February 2018)]

Being a Society for American Archaeology (SAA) task force or committee chair is a big responsibility and the SAA appreciates your service. This brief document is designed to offer best practices guidance for chairs as they either carry on the leadership responsibilities of a standing committee or a shorter-term task force. It also provides guidance for Board liaisons to these groups.

**Charge of the Committee or Task Force**
When the SAA Board of Directors (Board) establishes a committee or task force, they write an explicit charge that states what is to be the work of that body and the function(s) it will carry out in service to the Board of Directors and SAA. This charge can be found on saa.org and in the Board meeting minutes. Sometimes charges also include a timeline. Committees and task forces (C&TFs) do the work of the Society through the implementation of the charge(s) of the Board. First and foremost, ensure that you know, understand, and refer back to the charge of the committee or task force. It is extremely important that there is good communication between the Board and C&TFs to ensure they work in sync together. It is always best to ask for clarification of your charge if there is any uncertainty. Reach out to your Board liaison. It is imperative that there be no divergence between what the Board expects and what the committee or task force is doing.
Charges work differently for C&TFs. At times, the Board may offer additional charges to a standing committee, beyond those stated at the time of the committee’s formation. Task forces are given a single charge and are dissolved once that charge is complete. If a task force identifies an area or issues needing ongoing work, the Board may give that work as a charge to a standing committee, or form a new task force with a new charge.

Activities Beyond the Board Charge
Many Committees/Task Forces wish to undertake activities related to their general charge that are not specifically requested by the Board. The most common example of this type of activity is the sponsoring of a topical paper/poster session, forum, or workshop at the SAA annual meeting. Each Committee/Task Force may sponsor one such event at the annual meeting, but it must go through the regular program review process. Other similar activities include authoring articles or special forums in *The SAA Archaeological Record* or other SAA Publication. The publication of such articles is at the discretion of the magazine or journal editor. Such events and activities are encouraged as they help to elevate the profile of committees/task forces with the membership and engage the members in their activities. These events may not, however, be designed to convey potential changes or newly established SAA policies, procedures, principles, bylaws or other formal governance/policy issues without prior consent of the Board. If you are considering other activities for your committee/task force, be sure to consult with your Board liaison, to insure your activities don’t first require Board approval, or to find out if the Board can offer some kind of support!

Know the Committee/Task Forces Members and Rely on them

For Committee Chairs: When you begin as chair, get to know the members of your committee, learn about their backgrounds, and identify their strengths as they apply to the charges on which you’ll be working. A face-to-face meeting at the SAA annual meeting is a prime opportunity to do this. At this initial meeting, offer your ideas for leadership, and explain your leadership style and expectations for committee members. Committees can go off track when chairs do not know committee members well and/or do not communicate early and often with them. Moreover, lack of leadership and communication from a chair can cause confusion and disengagement in committee members.

While some responsibilities solely fall on the shoulders of the chair, the chair should rely on the expertise and experience of committee membership. Know and understand the cycle of committee membership and when members cycle off. Consider what gaps there are in expertise and what potential new members could best help fill them. Use your networks and work with your Board liaison as needed to find appropriate committee members. In November of each year, new members can be appointed either by application through the SAA Open Call system or by a committee chair asking particular SAA members to serve on their committee. Please check the charge of the committee/task force for the requirements of the group composition. Depending on the committee/task force this may include specific requirements, such as the inclusion of a student member, and/or a minimum and maximum number of members. Chairs make recommendations on appointments to the Board liaison, who is responsible for approving appointments and conveying those names to the SAA for appointment. Chairs cannot officially appoint members to a committee.

For Task Force Chairs: One of the key responsibilities of being a Task Force Chair is recruiting its membership. Use your networks, but also consult with your Board Liaison and the SAA President/Executive Director to help you identify potential members and other groups at SAA whose
leadership might want to participate on the Task Force. The Board may include a list of suggested members for you to consider as well. Chairs make recommendations on appointments to the Board liaison for potential candidates about their interest in serving the committee. If these individuals agree to serve, are approved by the Board liaison, and hold a current membership in the society, they may be appointed. Chairs cannot officially appoint members to a task force.

When constituting a task force, please consider the backgrounds and identify the strengths of potential members as they apply to the charges on which you’ll be working. Early in your contact with the task force offer your ideas for leadership, and explain your leadership style and expectations for committee members. Task forces and committees can go off track when chairs to do not know committee members well and/or do not communicate early and often with them. Moreover, lack of leadership and communication from a chair can cause confusion and disengagement in task force members.

For Task Force recommendations to be most constructive and helpful to the Board, it is advised that the task force members avoid suggesting that the Board create a new standing committee and then detail activities that this non-existent group might do. Task Forces can make more impact and larger contributions by examining the existing structures at SAA and recommending how specifically these could be engaged in the service of the Task Force’s charge. Alternatively, Task Forces could seek Board approval to undertake a specific activity to test the waters and provide data to the Board. For instance, instead of a Task Force recommending that the Board create a committee that could hold workshops, it would be more meaningful for the Task Force to seek Board approval to organize a workshop itself, validate the strength of membership interest, and help the Board address the concern(s) that led to the Task Force being authorized in the first instance.

For Committee and Task Force Chairs: When there are tasks for the task force or committee, it is important that the chair identify strengths of different members and assign responsibilities to ensure that these tasks are completed. At times, some committee or task force members may not be as engaged as the chair would like; in those cases, reach out individually to that member and see what can be done to work together with the entire group. If a particular member of a task force or committee becomes a problem in some way, please reach out to your Board liaison.

Board Liaisons and their Responsibilities
Each committee (with the exception of specific awards committees, which report to the Awards Committee) and task force has an assigned Board liaison. The tenure of this liaison will be one to three years, depending on other responsibilities of that Board member and their term of service. Ideally, the liaison will have several years with the committee or task force to get to know the chair and membership. Good communication between the chair and the liaison is essential.

Board liaisons are at the service of the committee to help facilitate good communication with the Board. Liaisons are not members of the committee or task force and as such should not be tasked with committee business; but they are there to help offer feedback and advice. If a task force or committee would like to present a report or recommendation to the Board, please work with the liaison to do that.

Liaisons assigned to C&TFs must maintain an open dialog with those chairs. Liaisons must communicate the Board’s actions with regard to those C&TFs. As part of this, liaisons must:

- attend assigned committee and task force meetings at the annual meeting
• get to know the committee or task force, its members, and keep abreast of what occurs within the group
• receive from the previous Board liaison any pertinent information which will aid in being a productive facilitator between the Board and task force or committee
• work with committee chairs on appointments to the committee as well as develop chair nominations for Board consideration as vacancies occur.
• ensure that committee reports and budget requests are submitted to the Board on a timely basis
• provide a summary of any Board actions related to or of interest to the committee or task force chair.

Task Force and Committee Meetings
Generally, task forces and committees meet face-to-face once a year at the SAA annual meeting. If the chair requested space the previous August or September (based on a prompt by the SAA, and see calendar below), there will be meeting space provided by the Society. At all meetings, the chair should prepare an agenda to distribute ahead of time and assign someone to take minutes or notes of the meeting.

Throughout the year, the activities of the committee/task force may require other meetings, through email, telephonic conferences, Skype, and so forth. Good, regular communication between members is essential for success. Some committees/task forces use shared document spaces or create closed groups on social media to facilitate conversation among members. There are no restrictions or policies on such activities.

Scheduled Reports to the Board
Chairs have a responsibility to provide reports to the Board once a year. These reports are normally due in January and allow Board members to familiarize themselves with the activities of the committee and any issues they need to consider at the spring Board meeting, which is held at the SAA annual meeting. In reports to the Board, it is important to highlight not only the general progress of the task force or committee, but also to identify and explain any items that required action by the Board (“Action Items”). For example, if a committee would like to undertake a study or prepare a document on behalf of the SAA, such activities would require Board approval before they could begin. If an Action Item requires a financial obligation by the SAA, the Board would also need to approve a budget (see below). Prior to submitting a report to the Board, we suggest sharing it and any proposed Board actions with your Board liaison for feedback.

There are two other times information is requested, as appropriate, from C&TF chairs. In the fall (normally September or late August), chairs are also required to submit a report if they are requesting funds for the following calendar year budget. These will be reviewed at the fall Board meeting, which usually takes place in October. In the fall (normally September or late August, chairs are required to submit a meeting space request for the annual meeting the following spring.

Meeting with the Board
At the annual meeting, there is a board-hosted breakfast (typically Saturday from 7am-8am, so as not to conflict with sessions) both to thank C&TF chairs and to offer networking opportunities among chairs and Board members. The breakfast is an opportunity for the Board to communicate important information to chairs and also get to know one another in a more casual setting. Feel free to bring questions and comments to the meeting. Also realize your Board liaison works with multiple
committees/task forces and at the breakfast they’ll want to connect with all of them if possible. If you need a longer conversation with your liaison, it’s best to schedule time outside this breakfast.

C&TF chairs can also request to meet with the entire Board at their spring meeting to discuss a particular issue. This request must come well in advance so time can be allotted in the Board agenda. This request can go through your Board liaison. Similarly, the Board may request a committee or task force chair to come to a Board meeting if there are issues requiring a face-to-face conversation. It may not be possible to request a specific day or time for a meeting with the Board. Board meetings take place all day Wednesday and Saturday at the annual meeting.

Guidance on Communication on Behalf of the SAA
It is important to note that only the President and Executive Director of the SAA may speak for the society. The Executive Director generally speaks to administrative matters, while the President speaks to archaeological matters. C&TFs may help draft letters on behalf of the society, but that draft must be sent through the Board liaison to the President and Executive Director for review prior to it being distributed under the signature of the President. Committee and Task Force chairs should not send letters to outside groups in their role as chair, as this may convey speaking for the SAA. Communication includes “speaking” through social media. Below is some other guidance related to communication outside of your task force or committee:

- If you are approached by the media, we recommend directing them to the main SAA office and contacting the Manager, Communications and Fundraising to describe the approach.
- Don’t share the details of C&TF work through your own personal accounts. The workings of C&TFs is not for public dissemination until approved by the Board.
- Do send any social media post ideas to the SAA Manager, Communications and Fundraising Communication for posting on the Society’s Facebook page or Twitter account.
- Do retweet and share SAA initiatives and activities through your own personal media account. Messages promoting SAA events, initiatives, and activities by your committee/task force and others to your friends and followers is a great way to promote the SAA.

Planning for Chair Succession—Committees Only
Task forces generally are short-lived, as they have been charged with a specific task by the Board. Standing and Advisory committees of the society, however, are permanent (either based on bylaws requirements or the wishes of the Board) and chairs may serve one or two 3-year terms. A second term is not automatic and does require reappointment. If a chair is cycling off a committee, it is important that he or she work closely with the incoming chair so that there is a seamless transition in leadership. Normally new chairs are appointed at the fall Board meeting prior to a chair cycling off at the annual meeting in the spring.
The outgoing chair should share any documents of the committee, offer a history of what the committee has done to date, and identify on-going business. Many chairs now use file sharing programs like Dropbox, Box, or Google Drive to pass relevant documents to the next chair. Some committees also have scanned older documents and placed them in these electronic file-sharing services. This is ideal, as the SAA does not archive committee documents.

The out-going chair should also ensure that the in-coming chair is familiar with the charge of the committee and the current composition of the committee membership. Normally, during this transition,
there will be some members cycling off and new members being appointed. It is preferable that outgoing and incoming chairs work together on making recommendations on new members to a committee.

**Important Deadlines and Dates during the Year**

**January**
Submission of names of new committee members to committee liaison for appointment
Finalization of committee membership from Open Call; chairs must send emails to those not selected to serve. Staff will send appointment letters to those selected to serve.

**January/February**
Deadline for submission of report to the Board for its spring Board meeting (required of all C&TF chairs)

**March/April**
Face-to-face committee meeting at annual meeting

**September**
Deadline for submission of report to the Board for its fall Board meeting (normally only required if you have action items for Board consideration)
Deadline for submission of budget requests for the upcoming year’s budget
Deadline for submission of space requests for meeting space at the annual meeting for your committee or task force

**November**
SAA Open Call for committee members

**December**
Chair receive names of applicants for new committee member seats

**Conflict of Interest Considerations**
All individuals involved in SAA leadership at the Board, Committee and Task Force levels should be vigilant regarding possible conflicts of interest. To be sure, your professional and personal networks in the archaeological community are an important part of who you are and are an essential resource in your ability to serve the Society. We all reach out and tap our networks to research issues, seek advice or suggestions, and ask for help. The Society encourages the development of our networks and indeed is one of the contexts in which we build those networks. We also need to be careful how we use and engage in our networks, particularly because the archaeological community is a relatively small one. In your role as chair (or board liaison) it is imperative that you guard not just against actual conflict of interest but also potential perceived conflict of interest by the broader SAA membership. Please remember that the optics and appearance of a situation can sometimes present problems as significant as an actual conflict. If you are concerned about a potential conflict of interest, please reach out to the President and/or Executive Director for advice. Additionally, do not hesitate to disclose a potential conflict of interest and recuse yourself from deliberations if appropriate. In this matter it is often best to be overly cautious than risk creating a difficult situation.

**Issue-Team Appointment Procedures**
[Restated in Motion 102-27D (March 1999); adopted in Motion 99-47 (October/November 1997).]

Because government affairs issues often require very fast response and because the Government Affairs Committee may not have the appropriate expertise among the committee members to enable the committee to respond quickly to government affairs issues, there is a need for topically-focused response teams that can be established quickly, yet have accountability to the Board.
The Board approves the appointment of Government Affairs Issue Teams according to the following procedures:

- Issue teams may be appointed by either the president or the Government Affairs Committee (GAC) chair.
- Issue teams shall consist of Board members, GAC members, and/or GAC advisors. The GAC chair serves ex officio on each team.
- The Manager of Government Affairs serves as staff liaison to all issue teams.
- Issue teams may keep the President and the Board appraised of their activities directly if they so choose, but must report formally to the Board at least once a year through GAC.
- An issue team shall be disbanded by the GAC chair after it is no longer needed.

Network Members
[Restated in Motion 102-27D (March 1999); adopted in Motion 96-6 (April 1996).]

Members of the Government Affairs Network (GAN), Government Affairs Network State Representatives (GANSRs), and other network representatives must be SAA members. Furthermore, any designated representative (e.g., GANSR, Public Education Committee state coordinator) must be appointed by either the president or the chair of the committee that oversees the network.

Process for Reviewing Guidelines of Best Practices from Committees, Task Forces, and Interest Groups
[Adopted in Motion 139-27.5 (March 2017)]

Any interest group, committee, or task force interested in developing guidelines or best practices must receive approval from the Board to proceed.

The Board must seek review by legal counsel, may organize consultation with appropriate stakeholders, and must approve the final draft.

Reimbursement of Internet Costs
[Restated in Motion 102-27D (March 1999); adopted in Motion 96-8 (April 1996).]

SAA shall not reimburse Internet access fees (as a substitute for long distance phone calls) on the following grounds: Philosophically, such reimbursement seems reasonable and even workable so long as it remains an allocation from an existing committee budget. However, unlike long-distance calls that can be itemized, there is no way to separate SAA-associated Internet use. Also, the Board fears that permitting these reimbursements would result in a demand for much larger committee budgets, which SAA simply cannot afford.

Sponsorship of External Activities
[Adopted in Motion 104-27.2 (April 2000)]
The Board directs all committees to get prior approval for any sponsorship of activities outside of SAA venues.

Council of Allied Societies

Policies and Procedures
[Adopted in Motion 141-52.1 (Spring 2018)]

SECTION I: MISSION AND GOALS

1. The purpose of the Council of Allied Societies (CoAS) is to promote the mission of the Society for American Archaeology in expanding the understanding and appreciation of humanity’s past as achieved through systematic investigation of the archaeological record. CoAS accomplishes this by furthering the objectives of SAA, as stated in the bylaws, through information exchange and coordinated activities between the affiliated societies and SAA.

2. Specific CoAS goals, which parallel SAA objectives, are:

   a. To foster the formation and welfare of regional and local archaeological societies to stimulate and promote interest and research in the archaeology of the American continents and to encourage public access to, and appreciation of, the aims, accomplishments, and limitations of archaeological research.

   b. To serve as a bond among those interested in American archaeology, both professionals and nonprofessionals, and to aid in directing all archaeological efforts into scientific channels. CoAS will make the SAA Board of Directors and members aware of local and regional preservation issues and will work together with professional archaeologists to address such matters.

   c. To advocate for and to aid in the preservation of archaeological resources, to encourage mutual support for non-partisan, preservation-related communication with government representatives, and to encourage mutual support for non-partisan communication related to the appropriate funding of scientific archaeology and archaeology education with government representatives.

   d. To promote discussion and education about the ethical practice of archaeology and to discourage commercialism in archaeology and work for its elimination. In pursuit of its objectives, CoAS shall promote and support all legislative, regulatory, and voluntary programs that forbid and discourage all activities that result in the loss of scientific knowledge and of access to sites and artifacts. Such activities include, but are not limited to, irresponsible excavation, collecting, hoarding, exchanging, buying, or selling archaeological materials. Conduct that results in such losses is contrary to the ideals and objectives of the SAA and of CoAS.

3. CoAS shall encourage activities promoting these goals and discourage any activity among allied societies and their members contrary to these goals, or to the SAA Principles of Archaeological Ethics, or that detract from study of the human past. Such contrary and unethical activities are cause for membership termination.
4. CoAS also shall promote, among regional, state, provincial, and local societies, individual membership in SAA, in its several categories of membership.

SECTION II: MEMBERSHIP IN THE COUNCIL OF ALLIED SOCIETIES

1. To be eligible for an allied status, a national, regional, provincial, state, or local society must be an organized, incorporated group, open to the general public, and have legal recognition as a not-for-profit organization. Dependent chapters of societies do not qualify for an allied status. Allied societies must have bylaws, goals, and programs that are consistent with those of the Society, and they must adhere to the SAA Principles of Archaeological Ethics and SAA policies on discrimination, harassment and violence.

2. CoAS is composed of representatives of national, regional, provincial, state, and local avocational archaeological societies and avocational/professional societies allied with SAA.

3. Such allied units shall be completely autonomous and independent of the Society, and the Society shall not be legally liable for any act or failure to act on the part of any allied unit.

4. Archaeological societies that wish to be allies shall apply to SAA for an allied status through its Manager, Membership and Marketing, providing necessary information on the official application form to determine eligibility in accordance with the mission and goals noted above, the SAA Principles of Archaeological Ethics, and the SAA policies on discrimination, harassment, and violence. The SAA Board of Directors will have the final approval of applications for allied status.

5. The manager, Membership and Marketing shall inform the officer of the archaeological society signing the application of the Board of Directors’ action taken and at the same time shall provide information about CoAS to that officer, if appropriate. S/he shall likewise inform the CoAS Chairperson of action taken and provide the related Board of Directors resolution.

6. The manager, Membership and Marketing shall maintain contact with officers of allied societies and keep current information on those societies essential for communication, as provided by the societies.

7. The SAA Board of Directors is authorized to terminate the allied society status of any allied society for cause, which shall be interpreted as actions contrary to the stated goals of SAA, the SAA Principles of Archaeological Ethics, and SAA policies on discrimination, harassment, and violence. Failure to pay the dues in the normal SAA renewal cycle shall be considered cause for termination of the allied status and will require re-submitting an application.

8. Renewal of Allied status after a Lapse: If an Allied society has a year lapse in allied status with SAA, Board reapproval would not be required, assuming that the lapsed society verifies that its organizational status and bylaws have not changed and that current contacts are provided.

SECTION III: STRUCTURE OF THE COUNCIL OF ALLIED SOCIETIES
Each allied society may be represented at CoAS meetings by a person designated by that society, called the society representative. An alternate representative may also be designated by an allied society to attend meetings. An allied society shall select its representative or representatives in accordance with whatever procedures their bylaws dictate. They shall notify the CoAS Chairperson of their designation as soon as possible prior to the CoAS meeting. The manager, Membership and Marketing shall distribute the meeting announcement to the allied societies before the SAA annual meeting.

1. The President of SAA shall appoint a member of the Board of Directors to be the Board Liaison to CoAS.

2. At the end of each annual meeting, CoAS shall elect a Chairperson, Vice-chairperson, and Secretary from among its membership for the conduct of the next annual meeting and any other meetings until the next annual meeting. The term of office is a year, but officers may serve for a maximum of three consecutive years.

3. Election of the Chairperson, Vice-chairperson, and Secretary shall be based on a slate of candidates prepared by a nomination committee named by the Chairperson from among CoAS membership, or by nominations from the floor at CoAS meetings, or by both. In any event, opportunity for nominations from the floor at CoAS meetings shall be provided.

4. The Chairperson, or in her/his absence the Vice-chairperson, shall preside at all CoAS meetings. The Vice-chairperson shall perform such other duties as may be delegated or assigned by the Chairperson, who shall consult with the Vice-chairperson on all CoAS actions in the interim between meetings. The Secretary shall take minutes at all meetings.

5. The CoAS Chairperson may appoint committees or task forces as s/he deems appropriate or as recommended by CoAS.

6. CoAS may have its web pages on SAAweb and a Facebook page, with both following SAA guidelines.

7. CoAS officers (Chairperson, Vice-chairperson, and Secretary) may meet or otherwise conduct business in the interim between annual meetings and shall inform the allied societies of all business conducted. The Chairperson shall coordinate all actions of the CoAS officers in this interim period.

8. The CoAS Chairperson shall report to the SAA Board of Directors each spring about CoAS activities in the previous 12 months, using the report form required by the Board of Directors.

SECTION IV: COUNCIL of ALLIED SOCIETIES MEETINGS AND ACTIVITIES

1. The Council of Allied Societies will generally convene once a year during the time and at the place of the annual SAA meeting, at the time established for the CoAS meeting.

2. The manager, Membership and Marketing shall distribute email notifications to the societies for
the CoAS Chairperson.

3. The agenda for the meeting shall be prepared by the CoAS Chairperson in consultation with the Vice-chairperson and the Secretary.

4. At the request of the CoAS Chairperson, the manager, Membership and Marketing will distribute the agenda developed by the chair to the allied societies at least 30 days prior to the annual meeting. All meetings shall be conducted in accordance with Robert’s Rules of Order and consistent with CoAS procedures herein defined. Allied society representatives or alternate representatives, the Board liaison, and the Executive Director have the right to speak. Others may be given the privilege of speaking by the CoAS Chairperson. Voting may be by voice, show of hands or paper ballot, but the Chairperson or any representative may require that any vote be counted.

5. Visitors from unallied societies or from SAA membership may attend any CoAS meeting, unless a session is declared closed by majority vote of CoAS members attending the meeting and limited to members of CoAS, the Board Liaison, and the Executive Director. Specific exceptions may be made by the same CoAS vote.

6. Decisions shall be by majority vote of the representatives or alternate representatives acting in the absence of the representative. Each representative, or in her/his absence the alternate, shall have one vote. Members of the SAA Board of Directors and the Board Liaison who are present shall not have voting privileges.

7. At its annual meeting, CoAS shall develop a program of action for the following year. The Chairperson may form committees, task forces, or work groups to develop draft programs and to take action and review progress on the programs. The CoAS Chairperson may also call upon individual members of SAA for support of program activity and in the accomplishment of joint CoAS-SAA goals.

10. Any business remaining upon adjournment of the CoAS meeting must be carried over to the next meeting.

11. CoAS shall have final jurisdiction over its own membership at CoAS meetings regarding any dispute over seating representatives or alternates. Alternates may be seated with the allied society representatives and may serve, with vote, in place of a representative who is absent.

SECTION V: FINANCES AND FUNDS

1. Allied societies shall pay an annual fee that is deemed reasonable by the SAA Board of Directors. For this fee, allied societies shall receive The SAA Archaeological Record (their choice of digital or print), the Preliminary Program of SAA annual meeting, an email announcing the availability of the Final Program on-line, the Government Affairs and International Governments Affairs Update emails, a digital copy of the CoAS Newsletter twice a year, and other SAA and CoAS notices and communications. SAA shall make the arrangements and provide the facilities for the annual CoAS meetings. The manager, Membership and Marketing will handle fee collections.
2. The Council of Allied Societies shall have no funds of its own.

3. The representative and alternate from each allied society shall not be required, individually, to be members of SAA, nor shall they be required to pay registration fees for SAA meetings if they participate only in CoAS meetings. They must pay the appropriate registration fee, as members or non-members of SAA, if they attend other SAA programs at its annual meeting.

SECTION VI: AMENDMENT

Should changes be required to these Policies and Procedures, any allied society representative, SAA Board of Directors member, or the Executive Director may recommend them to the SAA Board of Directors. Amendments to the Policies and Procedures must be approved by the SAA Board of Directors before being put into effect. Board actions are communicated to the CoAS by the Board Liaison.

Adopted: ____________

Development

Dues Form Check-off Box Policy
[Adopted in Motion 129-22.1 (April 2012).]

Normally the number of check boxes for donation on annual membership/renewal forms will be limited to five or fewer, with the Board determining which funds or initiatives are represented based on the changing strategic needs and priorities of the Society. No fund or initiative is guaranteed a place on the membership form.

Endowment Administrative Fee and Payout Policy
[Adopted in Motion 132-12.1A and Motion 132-12.1B Fall 2013]
[Amended by Motion 142-12.1 (November 2018)]

The Board establishes a policy that new endowments be assessed an administrative fee of 3% of the fund value at the time of acceptance, and that unless otherwise prohibited all SAA endowments may be assessed an annual administrative fee not to exceed 1% of the fund’s value.

Establishing a Named Endowment Fund
[Adopted in Motion 143-12.2 (April 10, 2019)]

[NOTE: This policy replaces Motion 131-22.1B (April 2013), “Endowment Creation” policy.]
SAA may, at a donor’s request, establish a named endowment fund to commemorate the donor’s support for SAA or to honor any other person designated by the donor. Establishing a named endowment fund requires the creation of a written pledge or gift agreement that documents the donor’s intent, the purpose of the fund, and SAA’s acceptance of the gift. All pledge or gift agreements shall contain a provisional statement that allows SAA to amend the restrictions of the fund in such manner as will most effectively accomplish the donor’s objectives in the event that the original purpose of the fund becomes impossible, impractical, or illegal to accomplish. Unless the principal donor to a fund specifies otherwise, all pledge or gift Agreements shall contain the following statement or one with like meaning: “Should SAA cease to be an organization described in Internal Revenue Code Section 501 (c)(3), then all funds held in the endowment shall be donated to another qualified charitable organization or organizations with purposes and objectives similar to those of SAA as the Board of Directors, in its sole discretion, deems appropriate.”

The minimum gift required to establish a named endowment fund is $100,000, which may be paid by one of the following methods, in compliance with the SAA Gift Acceptance Policy:

1. **Outright Gift.** A named endowment fund may be funded by an outright gift of cash, securities, IRA distribution, or other means by which the fund is immediately fully funded. The fund shall be considered established when a gift agreement has been signed by both the donor and the SAA President and the outright gift has been received in its entirety.

2. **Multi-Year Pledge.** A named endowment may be funded by a bona fide written pledge to be paid in full within a period not to exceed five years. The fund will be provisionally established when a pledge agreement has been signed by the donor(s) and the SAA President and a payment of $20,000 or more has been received by SAA. The fund shall be permanently established when payments totaling at least $100,000 or more have been received by SAA.

3. **Planned Gift.** A named endowment fund may be funded by a planned gift, such as a bequest, charitable remainder trust, life insurance policy, or a retirement plan beneficiary designation. The named endowment fund shall be provisionally established when a gift agreement has been signed by the donor and the SAA President, the gift is irrevocable, and SAA has knowledge of such designation. The fund shall be permanently established when the payment of the planned gift has been received and the fund balance exceeds $100,000.

In the event that the funding of a provisionally established named endowment fund does not reach the minimum requirements to establish an endowed fund, then the fund may be terminated and the fund balance and any unspent earnings and gains may be (1) transferred to an expendable fund and used for a purpose as closely related to the original purpose as possible, or (2) combined with another endowment whose purpose closely matches the fund’s purpose, keeping in mind the original intent of the donor(s).

**Fund Raising by SAA Committees**
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 98-22B (April 1997).]

Committees may engage in external fund raising on behalf of SAA only with explicit permission from the Board. Normally, such permission is obtained by submitting to the Executive Director a detailed proposal that spells out (at a minimum) the purposes for which the funds are being solicited, the dollar
goal of the campaign, the kinds of donors who will be approached, a mechanism by which donors will be informed about the results of the campaign, and the estimated costs of the campaign (if any) to SAA. The Board shall then act on such proposals with the advice of the Fund Raising Committee. If the proposal is accepted by the Board, the Committee shall work with a designated member of the Fund Raising Committee in carrying out the campaign, and shall submit a written report of its fund-raising activities twice a year (in advance of each Board meeting) to the Executive Director. In addition, clearance must be obtained from the Executive Director before approaching any specific donor, either individual or corporate.

**Fund Raising on Behalf of SAA**
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 97-27D (November 1996).]

Committees or individuals wishing to raise funds on behalf of SAA from sources other than grants must obtain the approval of the Executive Director. The executive director will consult as appropriate, including with the fund-raising subcommittee, before approving such efforts.

**Fund Raising Policy**
[Reaffirmed in Motion 102-27D (March 1999); amended in Motion 97-27G (November 1996); adopted in Motion 86-7 (April 1992).]

It is the policy of the Executive Board of the SAA to actively seek annual contributions to its endowment and other funds; to offer an opportunity for donors to make gifts reserving income for life to themselves and other beneficiaries, to make such gifts by will, and to make outright gifts by bequest; and to seek grants from foundations, agencies, and corporations.

**Update:** [Adopted in Motion 112-22C (March/April 2004)]

Authorization to Conduct Fundraising: The Board may from time to time convey temporary authority to certain members or groups of members (e.g. SAA task forces or committees) to solicit funds for the Society. It is essential that those members receive appropriate background information and training prior to carrying out fundraising activities. In general, members will pursue fundraising as part of an official, Board-approved campaign. The campaign will be defined in a written document that includes:

- A case statement
- A target amount to be raised
- A time frame for the campaign
- An estimate of fundraising costs to the SAA (if any)
- A procedure to inform donors of campaign results
- A specific plan of action to achieve the target

Persons conducting fund raising must undergo a basic training process. Three areas should be included in the training:

1. General fundraising methods. This will be provided through written materials or through a special training session.
2. General background information about the Society. This will be provided as part of the campaign material in collaboration with the Society’s
Executive Director. It will include information about the Society’s financial practices and how donations are handled.

3. Specific information regarding the campaign. This will include information so that the member will have a thorough understanding of why funds are being raised, know what the targeted amount will allow the Society to accomplish, and be able to efficiently conduct a conversation with a potential donor.”

The Board noted in its discussion that implementation of the new policy will require coordination with existing policies that were established by the following motions: 102-27D, 98-22B, and 97-27D.

**Gift Acceptance Policy**

[The Board revises earlier Gift Policy Guidelines by adopting the SAA Gift Acceptance Policy in Motion 143-22c (4/10/2019); Reaffirmed in Motion 102-27D (March 1999); adopted Motion 99-22 (October/November 1997).]

The Society for American Archaeology (SAA), a not-for-profit institution, encourages the solicitation and acceptance of gifts for purposes that will help SAA further and fulfill its mission.

*The mission of the SAA is to expand understanding and appreciation of humanity's past as achieved through systematic investigation of the archaeological record. The society leads the archaeological community by promoting research, stewardship of archaeological resources, public and professional education, and the dissemination of knowledge. To serve the public interest, SAA seeks the widest possible engagement with all segments of society, including governments, educators, and indigenous peoples, in advancing knowledge and enhancing awareness of the past.*

The following policies and guidelines govern the acceptance of gifts made to SAA or for the benefit of any of its programs.

**I. Purpose of Policy and Guidelines**

The SAA Board of Directors, membership, and staff solicit current and planned gifts from individuals, corporations, and foundations to accomplish SAA’s mission and secure its financial stability. These policies and guidelines govern the acceptance of gifts by SAA and provide guidance to prospective donors and their advisors when making gifts to SAA. The provisions of these policies shall apply to all gifts received by SAA for any of its activities, programs, or services.

**II. Executive Committee Responsibility**

The Executive Committee is charged with the responsibility of reviewing gifts made to SAA, properly screening those gifts, and making recommendations to the Board on gift acceptance issues when appropriate. It is the purpose of this instrument to provide guidelines to the Executive Committee to make recommendations to the Board regarding the implementation and enforcement of these policies.

**III. Ethical and Guiding Principles**
SAA adheres to the principles defined in the Donor Bill of Rights and the Code of Ethical Principles and Standards of Professional Practice developed by the Association of Fundraising Professionals. All gift acceptance policies, procedures, and decisions at SAA shall be interpreted in light of three guiding principles:

a. No one soliciting on behalf of SAA may knowingly seek or accept any gift or pledge which they believe is not in the donor’s best interest or would benefit SAA at the expense of the donor’s interest and welfare.

b. A gift shall not be accepted by SAA unless there is reasonable expectation that acceptance of the gift will support SAA in its mission.

c. A gift shall not be accepted if it is deemed excessively restricted in purpose or too difficult to administer. In reviewing gifts to SAA, the Executive Committee and the staff will consider the following: the charitable intent and ultimate benefit of the gift, the nature of any restrictions, the permanency of the fund, the projected costs of administering the gift asset, and the fee revenues that may accrue to SAA for administering the gift. All final decisions on the restrictive nature of a gift, and its acceptance or refusal, shall be made by the Board.

IV. General Policy

While SAA is actively engaged in soliciting and accepting gifts to accomplish its mission, the role of all persons acting on behalf of SAA is to inform, serve, guide, or otherwise assist donors who wish to support SAA’s mission, but never under any circumstances to pressure or unduly persuade a donor to make or complete a gift.

Persons acting on behalf of SAA shall encourage each donor to discuss a proposed gift with legal and/or financial advisor(s) of the donor’s choice and at the donor’s expense. This is to avoid any potential conflicts of interest that might arise in the explanation of a gift to a potential donor and to ensure that the donor receives a full, accurate, and independent explanation of all aspects of the proposed charitable gift.

V. Types of Gifts

A. The following gift types are acceptable:
   1. Cash
   2. Publicly Traded Securities
   3. Bequests
   4. Charitable Remainder Trusts
   5. Charitable Lead Trust
   6. Life Insurance
   7. Retirement Plan Beneficiary Designations
   8. IRA Distributions
   9. In-Kind Gifts
   10. Pledges
   11. Conditional Pledges

B. The following criteria govern the acceptance of each gift type:
   1. Cash: Cash and cash-equivalent gifts are reported the date the cash is received. Credit
card gifts are reported on the date that the credit card charges are processed. At year end, any check received in the mail by December 31, or with a postmark of December 31 or before, will be posted and receipted in that calendar year.

2. **Publicly Traded Securities:** Securities that are: 1) listed on an exchange in which quotations are published daily; 2) regularly traded in national or over-the-counter markets for which published quotations are available; or 3) shares of a mutual fund for which quotations are published daily, will be accepted as outright gifts or payments toward pledges. The value of securities is determined on the recognized gift date, which is established when the donor relinquishes control of the securities. The average of the high and low trading prices on the gift date determine the value of securities for reporting purposes.

3. **Bequests:** Donors and supporters of SAA are encouraged to make bequests under their wills and trusts. Such bequests will not be recorded as gifts to SAA until such time as the gift is irrevocable. When the gift is irrevocable, but is not due until a future date, the present value of that gift may be recorded at the time the gift becomes irrevocable.

4. **Charitable Remainder Trusts:** A charitable remainder trust is established when a donor irrevocably transfers money or securities to a trustee who invests the assets to pay annual lifetime income to the donor or others chosen by the donor. At the end of the beneficiaries’ lives, the remaining trust assets are distributed to SAA. SAA may accept designation as a remainder beneficiary of a charitable remainder trust at any time without the approval of the Board. SAA will accept appointment as trustee of a charitable remainder trust only under the following conditions:
   a. That SAA has at least a 75% beneficial interest as the remainderman of these trusts, with the trust having a minimum value of $200,000.
   b. That SAA does not generally accept real estate or interests in limited partnerships as assets for the creation of these trusts, although exceptions can be made depending on the nature of the gift/trust.
   c. That the Board accepts the trust only after thorough review of the proposed trust by legal counsel. If such a trusteeship is accepted, SAA may serve directly as trustee or appoint a fiduciary trustee. For example, SAA may contract with its investment advisor to manage the trust.

5. **Charitable Lead Trusts:** This type of trust provides an income stream for a specified time to SAA, with the remaining trust assets being returned to the donor’s estate with reduced estate taxes. SAA may accept designation as income beneficiary of a charitable lead trust at any time. The Board of Directors will not accept an appointment as trustee of a charitable lead trust.

6. **Life Insurance:** Gift of life insurance may name SAA as beneficiary of the policy, contingent beneficiary, or as beneficiary and owner. Such designations shall not be recorded as gifts to SAA until such time as the gift is irrevocable and SAA has
knowledge of such designation. Where the gift is irrevocable, but is not due until a future
date, the present value of that gift may be recorded at the time the gift becomes
irrevocable.

7. **Retirement Plan Beneficiary Designations:** Donors and supporters of SAA are
encouraged to name SAA as beneficiary or contingent beneficiary of their qualified
retirement plans. Such designations shall not be recorded as gifts to SAA until such time
as the gift is irrevocable. Where the gift is irrevocable, but is not due until a future date,
the present value of the gift may be recorded at the time the gift becomes irrevocable.

8. **IRA Qualified Charitable Distributions:** A qualified charitable distribution (QCD) is an
otherwise taxable distribution from an IRA owned by an individual who is age 70½ or
over that is paid directly from the IRA to SAA. QCDs may have tax benefits for the
donor, including (1) they can be counted toward satisfying required minimum
distributions (RMDs) for the year; (2) a QCD excludes the amount donated from taxable
income; (3) QCDs don’t require the donor to itemize, which due to 2018 tax law changes,
means the donor may take advantage of the higher standard deduction, but still use a
QCD for charitable giving; (4) QCDs up to $100,000 qualify for the above benefits.

9. **In-Kind Gifts:** An in-kind gift is one in which goods and services themselves are given
instead of cash or securities. By law, SAA cannot provide a donor with the dollar value of
an in-kind gift. Such gifts are eligible for a charitable gift deduction in accordance with
IRS regulations, but valuations of “fair market value” of in-kind gifts need to be
professionally assessed and certified, and that is the responsibility of the donor. Only
those in-kind gifts that can be converted to cash, or items such as equipment, books,
artworks, etc. that can be used in support of SAA’s mission should be accepted and
reported.

10. **Pledges:** Pledges are commitments to give a specific dollar amount according to a fixed
time schedule. A pledge can only be made by the entity exercising legal control over the
assets to be given. The following minimum information must exist in writing from the
donor to SAA:
   a. The amount of the pledge;
   b. A clearly defined payment schedule;
   c. The donor may not prescribe contingencies or conditions; and
   d. The donor must be considered to be financially capable of making the gift.
   e. Changes to original pledges must be documented in writing.

11. **Conditional Pledges:** Conditional pledges are those that place requirements on the
organization to perform some task or take some action that it might not otherwise initiate.
A conditional pledge may also depend on some future or uncertain event over which the
organization or the donor has no control. Examples of conditional pledges are: a
challenge gift requiring SAA to match the pledge dollars before the actual contribution is
received from the donor, or gifts for capital projects that are contingent on either raising
other funds or moving forward with the plans to build or renovate.
VI. Classification of Donations
Based on the donor’s stated intentions, all gifts to SAA will be assigned to one of the following classes:
   a. Unrestricted gifts. These funds give SAA broad discretion in using the funds to meet operating and program needs as determined through the normal budgeting process.
   b. Temporarily Restricted Gifts. These funds have a donor-defined restriction as to the purpose and use of the funds.
   c. Permanently Restricted Gifts. These funds are designated by the donor to be permanently invested as an endowment for the purpose of producing present and future income and gains that may be expended or reinvested with the original gift in accordance with the SAA Investment Policy.

VII. Use of Legal Counsel
Acceptance of noncash gifts, other than those listed above, requires approval by the Board and may require the advice of legal counsel. Legal counsel review is recommended for, but not limited to the following:
   a. Closely held securities transfers that are subject to restrictions or buy-sell agreements;
   b. Real estate;
   c. Remainder interest in property;
   d. Tangible personal property where it is not clear that the property is readily marketable;
   e. Documents naming SAA as Trustee;
   f. Charitable gift annuities and other gifts involving contracts;
   g. Transactions with potential conflict of interest that may invoke IRS sanctions;

VIII. Changes to the Gift Acceptance Policy
These policies and guidelines have been reviewed and accepted by the Board, and any changes to or deviations from these policies must be approved by the Board.

Grants on Behalf of SAA
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 97-27C (November 1996).]

Any SAA committee or individual preparing a grant to be submitted on behalf of SAA must, prior to submitting the application, obtain the approval of the grant and its budget from the Executive Director. The Executive Director will consult as necessary (ordinarily, at least with the president, and sometimes with the board) before agreeing to submit or pursue the grant. Grant budgets ordinarily must include appropriate overhead to cover SAA administrative costs.

Finances

Capital Spending Plan (see also: Emergency Capital Expenditures)
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 100-14 (March 1998).]
The Board requests that the Executive Director prepare an annual Capital Spending Plan to be submitted to the Board for approval along with each year’s budget. This plan shall identify assets to be purchased by the Society during the following fiscal year and include information on costs, expected date of purchase, and source of funds.

**Cash Components of Endowments**
[Adopted in Motion 137-16C (April 2016)]

The Board establishes the policy that, in the investment accounts for the Endowment Funds, when the cash component of the endowment value reaches three percent, then the value above three percent will be reinvested. The assumption is that reinvestment is exclusive of the cash needed for payout. The Board directs the Executive Director to communicate this policy to Morgan Stanley. (4/6/16)

**Cash Reserves Policy (see also: Cash Reserves Strategy)**
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 101-14A (November 1998).]

The SAA cash reserves consist of the funds in the long-term cash reserves account; the minimum target for these reserves is 30% of the annual operating budget. Each year the Executive Committee will decide what portion of any surplus from the previous year will be transferred to long-terms cash reserves. The decision will be reviewed by the Board at their next meeting.

**Cash Reserves Strategy**
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 101-14B (November 1998); amended in Motion 104-14. (April 2000); amended in Motion 116-27.3 (April 2006); amended in Motion 118-27.5 (April 2007); amended in Motion 120-27.5 (March 2008); amended in Motion 126-27.5 (November 2010; amended in Motion 127-27.5 (March 2011); amended in Motion 129-27.3 (April 2012., revised Fall 2013 in Motions 132-11.1A and 132-11.1B]

The Board establishes a policy that the SAA Reserves Fund shall keep general but not exact pace with the Society’s operating budget; the Board shall seek to maintain the three-year rolling average value of the reserves within the range of 95% to not more than 105% of the three-year average of the SAA operating budget.

The Board directs that, as the Reserves Fund has now reached its targeted size, earnings from the Reserves fund shall not be automatically reinvested. Decisions regarding whether to reinvest or redirect the earnings from the Reserves Fund shall be made annually by the Board based on recommendations of the Investment and Finance Committee.

The Board raises the reserves target to 100% of the annual operating budget.
The Board raises the reserves target to 95% of the annual operating budget.
The Board approves raising the reserves target to 85% of the operating budget.
The Board approves increasing the reserves target from 65 to 80 percent of the annual operating budget.
The Board sets the new reserves target at 65 percent of the operating Budget.
The Board sets the new reserves target at 60 percent of the operating Budget.
The Board amends the cash reserves strategy to read: The cash reserve target is 50% of the annual operating budget. The Board will strive to increase the reserves account by at least 2% of the annual operating budget each year until the cash reserve target is achieved.

**Depreciation of Capital Software**  
[Adopted in Motion 131D-13A (Spring 2013)]

The Board establishes a ten year depreciation period for capital system software and system software upgrades, effective as of FY2012. All other capital items will remain under the current policy of a five-year depreciation schedule.

**Emergency Capital Expenditures (see also: Capital Spending Plan)**  
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 100-14C (March 1998).]

The Board authorizes the Executive Committee to approve emergency capital expenditures not included in the annual Capital Spending Plan, provided that sufficient funds are available.

**Endowment Spending Policy**  
[Adopted in Motion 142-12.1 (November 2018)]

The Board approves a motion to adopt a new endowment spending policy (applied to the General Endowment, SAA Life Members’ Fund, Native American Scholarships Endowment, Public Education Endowment Fund, Binford Fund, Kellogg Fund, Kenyon Funds, and to the SAA Reserve Fund) to take effect beginning with FY19 based on a Tobin formula which is:

\[
\text{Distribution} = 70\% \text{ (last year’s distribution adjusted for inflation)} + 30\% \text{ (market value X 3.5%)}
\]

(11/2/2018).

[Rescinds Motion 107-16 and revises Motion 132-12.1A and Motion 132-12.1B]

Motion 142-12.1.2 - The Board approves a motion modifying the management of the SAA Reserve Fund to state that it be managed as a Board-designated endowment fund with distributions in compliance with the spending policy. (11/2/2018)  
[Rescinds motion Motions 132-11.1A and 132-11.1B]

**ENDOWMENT SPENDING POLICY**

An endowment spending policy should include a rule to determine the annual flow of funds from the endowment to meet operational needs. A well-designed spending policy takes for its conceptual framework the two principal goals of endowment management: providing a significant and stable flow of funds for operations, while at the same time maintaining the purchasing power of the endowment over the long term. The goal is to balance the needs of the future with the demands of the present.

In addition to seven endowment funds, SAA has a Reserve Fund and a Life Members Fund that are invested as if they were endowments. Four endowment funds are used to support scholarships and awards: Native American Scholarships, Binford, Kellogg, and Dienje Kenyon. These funds should
continue to sustain the existing awards and the spending policy is used to incrementally increase the amount of each award as appropriate. Investment returns from the General Endowment and the Reserve Fund are distributed according to the spending rule to support operations and programs that are priorities of the SAA. Distributions from the Public Education Endowment support SAA’s public education staff and programs. Distributions from the Life Members Fund support membership benefits of the remaining Life Members. The Cheryl L. Wase Memorial Scholarship Endowment supports female archaeology students enrolled in degree programs in New Mexico Universities and has its own spending rule defined in the Gift Agreement. The Wase Scholarship requires spending 4.5% of the three-year-rolling-average market value of the fund.

To calculate the amount of the endowment to be distributed for expenditure each year, SAA has adopted a Tobin formula, which is named for James Tobin, recipient of the 1981 Nobel Prize in economics. A Tobin spending rule sets the annual distribution in a particular year through a formula that has a stability factor (the prior year’s spending adjusted for inflation), and a market factor (the long-term sustainable rate of distribution times the market value of the fund). By appropriately weighting these two factors, SAA can determine the pace at which variations in market value are incorporated into spending. A heavier weighting towards the market factor provides greater responsiveness to rising, but also falling, markets. Conversely, weighting the stability factor more heavily increases the buffering effect—sustaining the spending rate in the face of market declines, but slowing the response in market rallies.

The formula adopted by SAA for calculating annual endowment distributions is:

<table>
<thead>
<tr>
<th>Stability Factor</th>
<th>Market Factor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Distribution</td>
<td></td>
</tr>
<tr>
<td>$70% \text{ (last year’s distribution adjusted for inflation)} + 30% \text{ (market value X 3.5%)}$</td>
<td></td>
</tr>
</tbody>
</table>

When a new contribution is received and either added to an existing endowment fund or used to create a new endowment fund, it is held in the investment account for two full fiscal quarters before any distributions are made from it. After two full quarters, funds are distributed based on 3.5% of the contributed value prorated over the remaining quarters of that fiscal year. In the following year, or first full fiscal year after the waiting period, the distribution from the new funds are based on 3.5% of the contributed value.

**SPENDING POLICY ATTACHMENT**

**Distributions from Endowed Funds**
The Tobin spending rule used by SAA calculates the annual distribution ($D$), from an endowed fund as:

$$D = [p \times (1 + i) \times D_{\text{past}}] + [(1 - p) \times r \times V]$$

where,

$p$ = the stability factor that weights the portion of the distribution that will be based on the previous year’s distribution as calculated by the Tobin Rule

$i$ = the inflation rate

$D_{\text{past}}$ = the previous year’s distribution amount

$r$ = the distribution rate, or the proportion of the market value to be distributed
\( V \) = the market value of the endowment

SAA uses the following guidelines for employing the Tobin Rule to calculate the annual distribution from an endowed fund:

- Set \( p = 0.7 \) — weight the distribution 70% towards stability, 30% towards market value.
- Set \( r = 0.035 \) — set the distribution rate to 3.5%.
- Set \( V \) = year-end market value from two years prior (e.g., 2019 distribution is based upon the December 31, 2017 market value).
- Set \( i \) = the average annualized inflation rate from two years prior (e.g., the 2019 distribution is based upon the 2017 average annualized inflation, or the average of the year-over-year inflation rates in every month of 2017).
- When a new fund is established, hold the new fund in the investment account for two full fiscal quarters before any distributions are made from it. After two full quarters, distribute a quarterly proration of \( r \) times the contributed value of the fund for each of the remaining quarters of the fiscal year. In the second fiscal year of distributions, distribute \( r \) times the contributed value of the fund. Distribute as per the Tobin Rule in subsequent fiscal years.
- When new contributions are made to existing funds, they should be treated similarly to the establishment of new funds (as described above). After two full quarters in the investment account, distribute a quarterly proration of \( r \) times the new contribution of the fund for each of the remaining quarters of the fiscal year. In the second fiscal year of distributions, distribute \( r \) times the new contribution. Do not include a new contribution in the Tobin rule calculation during its first two years of distribution.

**Investment Policy Statement for Endowments**
[Adopted in Motion 137-16D Spring 2016]

**Purpose**
The purpose of the SAA Endowment Funds is to enhance the purchasing power of funds held for future expenditures, to maintain the financial stability of the Funds, and to provide future current income to meet the needs of the Funds.

**Objectives**
The objectives of the accounts should be pursued as a long-term goal designed to maximize the returns without exposure to undue risk, as defined herein. It is understood that fluctuating rates of return are characteristic of the securities markets. The greatest concern should be long-term appreciation of the assets and consistency of total portfolio returns. Recognizing that short-term market fluctuations may cause variations in the account performance, the investment goal is that each account’s total expected return should exceed the increase in the Consumer Price Index by a minimum of 4.0% annually over a three-year moving time period. If investment returns do not meet that goal, then the payouts from the accounts will need to be adjusted accordingly.

**Investment Guidelines**
The investment policies and restrictions presented in this statement serve as a framework to achieve the investment objectives at a level of risk deemed acceptable. These policies and restrictions are designed
to minimize interfering with efforts to attain overall objectives, and to minimize excluding any appropriate investment opportunities.

**Prohibited Investments:**
The following investments and investment activities are prohibited:
1. Private Placements;
2. Letter stock;
3. Individual options contracts (however to the extent that mutual funds are used by SAA the mutual funds may buy or sell option contracts for the purposes of managing portfolio risk);
4. Securities whose issuers have filed a petition for bankruptcy;
5. Commodities or commodity contracts;
6. Short sales;
7. Margin transactions.

**Diversification:**
Due to the current size of the SAA Endowment Funds, all equity allocations will be made through mutual funds. This strategy will provide optimum diversification, minimal expenses and professional management. The funds will be limited to mutual funds with Morningstar ratings of "Three" stars or better. If an existing fund falls below three stars, then a discussion among the Investment Consultant, the SAA Executive Director, and the Investment and Finance Committee is required to determine whether the mutual fund should be kept.

If a Fund increases in size to a level that justifies individual money managers, the equity portion of this Investment Policy will be reconsidered.

**TARGET ASSET MIX:**

The long-term component of the Endowment Funds shall be comprised of the asset classes listed in the table below. The target weight is the desired weight for each asset class. The minimum weights and maximum weights are to allow for normal market fluctuations. It shall be the responsibility of the financial advisor to remain within the range specified for each asset class. In addition, at least semi-annually, the financial advisor should re-balance the portfolio according to the target weights.

<table>
<thead>
<tr>
<th>ASSET CLASS</th>
<th>MINIMUM WEIGHT</th>
<th>TARGET WEIGHT</th>
<th>MAXIMUM WEIGHT</th>
</tr>
</thead>
<tbody>
<tr>
<td>EQUITY</td>
<td>35%</td>
<td>40%</td>
<td>45%</td>
</tr>
<tr>
<td>FIXED INCOME</td>
<td>55%</td>
<td>60%</td>
<td>65%</td>
</tr>
</tbody>
</table>

Motion 137/16F – The Board approves that the Lewis Binford, the Douglas Kellogg, and the Dienje Kenyon Funds all will be invested in the same ways as all of the other endowment funds. (4/6/16)

Motion 137/16G – The Board approves that all future endowment funds be invested according to the established SAA investment policy for endowments. (4/6/16)
Investment Policies: General

Correction of Inconsistencies
[Adopted in Motion 133-16C, (Spring 2014)]

The Board adopts the revised investment policies for Native American Scholarship fund, the Public Education Endowment, the Life Members and Benefactors Fund, the General Endowment and the Reserve fund prepared by the Morgan Stanley advisor. (approved 4/23/14)

[Note: The revisions in these policies only correct inconsistencies, and do not alter the substance of the policies.]

Morningstar Ratings
[Adopted in Motion 133-16D Spring 2014]

After reviewing the three mutual funds whose Morningstar ratings have dropped below 3 stars, and considering the advice of the Morgan Stanley advisor, The Board retains all three of these funds in the SAA portfolio. However, the board will decrease the US Government Securities fund target allocation to 10% of assets, and increase the PIMCO Total Return Fund target allocation to 14% of assets. These changes will be carried out at the next regular rebalancing of the funds (typically after the end of the second quarter). (approved 4/23/14)

[Note: All other mutual funds in the portfolio would be kept at their current target allocations.]

Investment Policy – Cheryl L. Wase Endowment
[Adopted in Motion 133-16B Spring 2014]

The Board adopts the investment policy for the Wase Endowment prepared by the Morgan Stanley advisor with a correction to the fixed income target of the Wase Endowment to read minimum 65% and maximum 75%. (approved 4/23/14)

SOCIETY OF AMERICAN ARCHAEOLOGY CHERYL L. WASE SCHOLARSHIP FUND INVESTMENT POLICY STATEMENT

Purpose
The purpose of the SAA Cheryl L. Wase Scholarship Fund is to enhance the purchasing power of funds held for future expenditures, to maintain the financial stability of the Fund, and to provide future current income to meet the needs of the Fund.

Objectives
The objectives of the account should be pursued as a long-term goal designed to maximize the returns without exposure to undue risk, as defined herein. It is understood that fluctuating rates of return are characteristic of the securities markets. The greatest concern should be long-term appreciation of the assets and consistency of total portfolio returns. Recognizing that short-term market fluctuations may cause variations in the account performance, the expectations of the account will be to achieve the
following objectives over a three year moving time period:

1. The account's total expected return will exceed the increase in the Consumer Price Index by 2.0% annually. On a quarter to quarter basis, the actual returns will fluctuate and can be expected to exceed the target about half the time.

2. The account's total expected return will exceed the increase in the Treasury Bill Index by a minimum of 2.0% annually. On a quarter to quarter basis, the actual returns will fluctuate and can be expected to exceed the target about half the time.

Understanding that a long-term positive correlation exists between performance volatility (risk) and expected returns in the securities markets, we have established the following short-term objective:

The portfolio should be invested to minimize the likelihood of low negative total returns, defined as a one year return worse than negative 5.0%. It is anticipated that a loss greater than this will occur no more than one out of twenty years. The portfolio should be invested to return on average 8.0% per year over a three year moving average time period.

Investment Guidelines
The investment policies and restrictions presented in this statement serve as a framework to achieve the investment objectives at a level of risk deemed acceptable. These policies and restrictions are designed to minimize interfering with efforts to attain overall objectives, and to minimize excluding any appropriate investment opportunities.

Prohibited Investments:
The following investments and investment activities are prohibited:

1. Private Placements;
2. Letter stock;
3. Individual options contracts (however to the extent that mutual funds are used by SAA the mutual funds may buy or sell option contracts for the purposes of managing portfolio risk);
4. Securities whose issuers have filed a petition for bankruptcy;
5. Commodities or commodity contracts;
6. Short sales;
7. Margin transactions.

Diversification:
Due to the current size of the potential Cheryl L. Wase Scholarship Fund, all equity allocations will be made through mutual funds. This strategy will provide optimum diversification, minimal expenses and professional management. The funds will be limited to mutual funds with Morningstar ratings of "Three" stars or better. If an existing fund falls below 3 stars, then a discussion among the Investment Consultant, the SAA Executive Director, and the Investment and Finance Committee is required to determine whether the mutual fund should be kept.

If the Fund increases in size to a level which justifies individual money managers, the equity portion of this Investment Policy will be reconsidered

TARGET ASSET MIX
The long-term component of the Cheryl L. Wase Scholarship Fund shall be comprised of the asset classes listed in the table below. The target weight is the desired weight for each asset class. The minimum weights and maximum weights are to allow for normal market fluctuations. It shall be the responsibility of the financial advisor to remain within the range specified for each asset class. In addition, at least semi-annually, the financial advisor should re-balance the portfolio according to the target weights.

<table>
<thead>
<tr>
<th>ASSET CLASS</th>
<th>MINIMUM WEIGHT</th>
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<th>MAXIMUM WEIGHT</th>
</tr>
</thead>
<tbody>
<tr>
<td>EQUITY</td>
<td>25%</td>
<td>30%</td>
<td>35%</td>
</tr>
<tr>
<td>FIXED INCOME</td>
<td>75%</td>
<td>70%</td>
<td>65%</td>
</tr>
</tbody>
</table>

**EQUITIES**
The equity asset classes should be maintained at risk levels roughly equivalent to the sectors of the market represented, with the objective of exceeding a nationally recognized index measuring the performance of the designated sector over a three year moving time period net of fees and commissions. Mutual funds conforming to the policy guidelines may be used to implement the investment program.

The following definitions shall apply for the purposes of this policy:

U.S. Large Capitalization Stocks: Stocks of U.S. based companies with total market value exceeding $1.0 billion and primary shares of which are traded on a major U.S. exchange.

U.S. Small Capitalization Stocks: Stocks of U.S. based companies with total market value less than $1.0 billion.

International Stocks: Stocks of non-U.S. based companies, the primary shares of which are traded on exchanges outside the U.S. American Depository Receipts are considered International Stocks.

**FIXED INCOME**
Investments in fixed income securities will be managed actively to pursue opportunities presented by changes in interest rates, credit ratings, and maturity premiums. Mutual funds conforming to the policy guidelines may be used to implement the investment program. The Following definitions shall apply for the purposes of this policy:

U.S. Intermediate Bonds: A portfolio of fixed income securities denominated in U.S. dollars issued by U.S. government or U.S. corporations having a weighted average maturity of less than 10 years.

High Yield Corporate Bonds: A portfolio comprised of bonds issued by U.S. corporations and the majority of the bonds are rated below BBB/Baa.

International Bonds: A portfolio of fixed income securities denominated in currencies other than U.S. dollars. Issuers may be both governments and corporations.
**Performance Reporting**
The Cheryl L. Wase Scholarship Fund will be evaluated quarterly on a total return basis. Returns will be compared to:

1. Consumer Price Index
2. S&P 500
3. Barclays Intermediate Government/Credit Index

Comparisons will show results for the latest quarter, year to date and since inception. Performance reports will be presented on a quarterly basis to the Treasurer and the Investment & Finance Committee.

**Investment Policy – General Endowment Fund**
[Adopted in Motion 109-19B (November 2002); Updated in Motion 133-16C (Spring 2014)]

The Board adopts the revised investment policies for Native American Scholarship fund, the Public Education Endowment, the Life Members and Benefactors Fund, the General Endowment and the Reserve fund prepared by the Morgan Stanley advisor. (approved 4/23/14)

**Society for American Archaeology General Endowment Fund Investment Policy Statement**

**Purpose**
The purpose of the SAA General Endowment Fund is to enhance the purchasing power of funds held for future expenditures, to maintain the financial stability of the Fund, and to provide future current income to meet the needs of the Fund.

**Objectives**
The objectives of the account should be pursued as a long-term goal designed to maximize the returns without exposure to undue risk, as defined herein. It is understood that fluctuating rates of return are characteristic of the securities markets. The greatest concern should be long-term appreciation of the assets and consistency of total portfolio returns. Recognizing that short-term market fluctuations may cause variations in the account performance, the expectations of the account will be to achieve the following objectives over a three year moving time period:

1. The account's total expected return will exceed the increase in the Consumer Price Index by 2.0% annually. On a quarter to quarter basis, the actual returns will fluctuate and can be expected to exceed the target about half the time.
2. The account's total expected return will exceed the increase in the Treasury Bill Index by a minimum of 2.0% annually. On a quarter to quarter basis, the actual returns will fluctuate and can be expected to exceed the target about half the time.

Understanding that a long-term positive correlation exists between performance volatility (risk) and expected returns in the securities markets, we have established the following short-term objective:

The portfolio should be invested to minimize the likelihood of low negative total returns,
defined as a one year return worse than negative 5.0%. It is anticipated that a loss greater than this will occur no more than one out of twenty years. The portfolio should be invested to return on average 8.0% per year over a three year moving average time period.

**Investment Guidelines**

The investment policies and restrictions presented in this statement serve as a framework to achieve the investment objectives at a level of risk deemed acceptable. These policies and restrictions are designed to minimize interfering with efforts to attain overall objectives, and to minimize excluding any appropriate investment opportunities.

**Prohibited Investments:**

The following investments and investment activities are prohibited:

1. Private Placements;
2. Letter stock;
3. Individual options contracts (however to the extent that mutual funds are used by SAA the mutual funds may buy or sell option contracts for the purposes of managing portfolio risk);
4. Securities whose issuers have filed a petition for bankruptcy;
5. Commodities or commodity contracts;
6. Short sales;
7. Margin transactions.

**Diversification:**

Due to the current size of the potential General Endowment Fund, all equity allocations will be made through mutual funds. This strategy will provide optimum diversification, minimal expenses and professional management. The funds will be limited to mutual funds with Morningstar ratings of "Three" stars or better. If an existing fund falls below 3 stars, then a discussion among the Investment Consultant, the SAA Executive Director, and the Investment and Finance Committee is required to determine whether the mutual fund should be kept.

If the Fund increases in size to a level which justifies individual money managers, the equity portion of this Investment Policy will be reconsidered.

**TARGET ASSET MIX**

The long-term component of the General Endowment Fund shall be comprised of the asset classes listed in the table below. The target weight is the desired weight for each asset class. The minimum weights and maximum weights are to allow for normal market fluctuations. It shall be the responsibility of the financial advisor to remain within the range specified for each asset class. In addition, at least semi-annually, the financial advisor should re-balance the portfolio according to the target weights.

<table>
<thead>
<tr>
<th>ASSET CLASS</th>
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</tr>
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</table>

53
<table>
<thead>
<tr>
<th>EQUITY</th>
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<th>30%</th>
<th>35%</th>
</tr>
</thead>
<tbody>
<tr>
<td>FIXED INCOME</td>
<td>65%</td>
<td>70%</td>
<td>75%</td>
</tr>
</tbody>
</table>

**EQUITIES**

The equity asset classes should be maintained at risk levels roughly equivalent to the sectors of the market represented, with the objective of exceeding a nationally recognized index measuring the performance of the designated sector over a three year moving time period net of fees and commissions. Mutual funds conforming to the policy guidelines may be used to implement the investment program.

The following definitions shall apply for the purposes of this policy:

**U.S. Large Capitalization Stocks:** Stocks of U.S. based companies with total market value exceeding $1.0 billion and primary shares of which are traded on a major U.S. exchange.

**U.S. Small Capitalization Stocks:** Stocks of U.S. based companies with total market value less than $1.0 billion.

**International Stocks:** Stocks of non-U.S. based companies, the primary shares of which are traded on exchanges outside the U.S.. American Depository Receipts are considered International Stocks.

**FIXED INCOME**

Investments in fixed income securities will be managed actively to pursue opportunities presented by changes in interest rates, credit ratings, and maturity premiums. Mutual funds conforming to the policy guidelines may be used to implement the investment program. The Following definitions shall apply for the purposes of this policy:

**U.S. Intermediate Bonds:** A portfolio of fixed income securities denominated in U.S. dollars issued by the U.S. Government or U.S. corporations having a weighted average maturity of less than 10 years.

**High Yield Corporate Bonds:** A portfolio comprised of bonds issue by U.S. corporations and the majority of the bonds are rated below BBB/Baa.

**International Bonds:** A portfolio of fixed income securities denominated in currencies other than U.S. dollars. Issuers may be both governments and corporations.

**Performance Reporting**

The General Endowment Fund will be evaluated quarterly on a total return basis. Returns will be
compared to:

1. Consumer Price Index
2. S&P 500 Index
3. Barclays Intermediate Government/Corporate Index

Comparisons will show results for the latest quarter, year to date and since inception. Performance reports will be presented on a quarterly basis to the Treasurer and the Investment and Finance Committee.

Investment Policy – Life Member Fund
[Revised (April 2014) Adopted in Motion 109-19B (November 2002)]

See Updated Motion and policy language under General Endowment adopted Spring 2014. The Board adopts the revised investment policies for Native American Scholarship fund, the Public Education Endowment, the Life Members and Benefactors Fund, the General Endowment and the Reserve fund prepared by the Morgan Stanley advisor.

Investment Policy – Public Education Endowment Fund
[Revised (April 2014) Adopted in Motion 109-19B (November 2002)]

See Updated Motion and policy language under General Endowment adopted Spring 2014. The Board adopts the revised investment policies for Native American Scholarship fund, the Public Education Endowment, the Life Members and Benefactors Fund, the General Endowment and the Reserve fund prepared by the Morgan Stanley advisor.

Investment Policy – Native American Scholarships Fund
[Revised (April 2014) Adopted in Motion 109-19B (November 2002)]

See Updated Motion and policy language under General Endowment adopted Spring 2014. The Board adopts the revised investment policies for Native American Scholarship fund, the Public Education Endowment, the Life Members and Benefactors Fund, the General Endowment and the Reserve fund prepared by the Morgan Stanley advisor.

Investment Policy – Reserves
[Adopted in Motion 137-16E Spring 2016]

Purpose
The purpose of the SAA Reserves Fund is to enhance the purchasing power of funds held for future expenditures, to maintain the financial stability of the Fund, and to provide future current income to meet the needs of the Fund.

Objectives
The objectives of the Reserves account should be pursued as a long-term goal designed to maximize the returns without exposure to undue risk, as defined herein. It is understood that fluctuating rates of return
are characteristic of the securities markets. The greatest concern should be long-term appreciation of the assets and consistency of total portfolio returns. Recognizing that short-term market fluctuations may cause variations in the account performance, the investment goal is that the account’s total expected return should exceed the increase in the Consumer Price Index by a minimum of 4.0% annually over a three-year moving time period. If investment returns do not meet that goal, then the payouts from the Reserves Fund will need to be adjusted accordingly.

**Investment Guidelines**

The investment policies and restrictions presented in this statement serve as a framework to achieve the investment objectives at a level of risk deemed acceptable. These policies and restrictions are designed to minimize interfering with efforts to attain overall objectives, and to minimize excluding any appropriate investment opportunities.

**Prohibited Investments:**

The following investments and investment activities are prohibited:

8. Private Placements;
9. Letter stock;
10. Individual options contracts (however to the extent that mutual funds are used by SAA the mutual funds may buy or sell option contracts for the purposes of managing portfolio risk);
11. Securities whose issuers have filed a petition for bankruptcy;
12. Commodities or commodity contracts;
13. Short sales;

**Diversification:**

Due to the current size of the SAA Reserves Funds, all equity allocations will be made through mutual funds. This strategy will provide optimum diversification, minimal expenses and professional management. The funds will be limited to mutual funds with Morningstar ratings of "Three" stars or better. If an existing fund falls below three stars, then a discussion among the Investment Consultant, the SAA Executive Director, and the Investment and Finance Committee is required to determine whether the mutual fund should be kept.

If the Fund increases in size to a level that justifies individual money managers, the equity portion of this Investment Policy will be reconsidered.

**TARGET ASSET MIX:**

The long-term component of the Reserves Fund shall be comprised of the asset classes listed in the table below. The target weight is the desired weight for each asset class. The minimum weights and maximum weights are to allow for normal market fluctuations. It shall be the responsibility of the financial advisor to remain within the range specified for each asset class. In addition, at least semi-annually, the financial advisor should re-balance the portfolio according to the target weights.

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</tr>
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</table>

56
<table>
<thead>
<tr>
<th>EQUITY</th>
<th>45%</th>
<th>50%</th>
<th>55%</th>
</tr>
</thead>
<tbody>
<tr>
<td>FIXED INCOME</td>
<td>45%</td>
<td>50%</td>
<td>55%</td>
</tr>
</tbody>
</table>

**Life Member Fund**
[Restated in Motion 102-27D (March 1999); adopted in Executive Committee Meeting 38, item f (December 4, 1981).]

In order to protect the sum of payments contributed by Life Members, as required by the By-Laws of the Society, a Life Membership Fund is hereby established subject to the following provisions:

1. At the end of each fiscal year, an annual equivalent to the total paid by all new Life Members (that is, those who have joined during the year) shall be transferred into this Fund. At the same time, the fees paid by those Life Members who died during the year shall be transferred to the Operating Fund.

2. The manager of the Society's investments shall insure that money in the Life Membership Fund is invested in the most secure manner feasible in an account (or accounts) fully insured by the Federal Government, consistent with maintaining the viability of the fund.

[Adopted in Motions 115-27.3A,B (November 2005)]

Motion 115-27.3A— The Board rescinds Motion 105-73.1— adopted October 2002 which states “at the beginning of each fiscal year the Life Member Fund interest earnings from the previous fiscal year will be transferred from this fund to the general membership operating account

Motion 115-27.3B— Consistent with past Board policy, 100 percent of the payout from the Life Member Endowment will be allocated at the Board’s discretion.

**Operating Surplus Definition**
[Adopted in Consent Motion 102-13B (March 1999).]

For reporting purposes the Society’s operating surplus is the excess of revenue over expenses in the undesignated fund, prior to any interfund transfers.

**Payout Policy**
[Revised in Motion 107-16 (November 2001); Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 99-14 (October/November 1997)]
[Rescinded by Motion 142-12.1 (November 2018)]

**Subscription Rate, Affiliate Societies**
[Reaffirmed in Motion 102-27D (March 1999); adopted by electronic ballot (January 1998) as reported in minutes item 100/64 (March 1998).]

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The affiliate subscription rate to American Antiquity and Latin American Antiquity for the member organizations of the Council for Affiliated Societies shall be 50% of the institutional rate. Only one subscription to each journal per affiliate shall be available at this rate.

**Government Affairs**

**Statement Concerning the Treatment of Human Remains**

[Reaffirmed in Motion 102-27D (March 1999); adopted by telephone ballot (May 1986) as described in minutes item 60/A (April 1986).]

Archaeologists are committed to understanding and communicating the richness of the cultural heritage of humanity, and they acknowledge and respect the diversity of beliefs about, and interests in, the past and its material remains.

It is the ethical responsibility of archaeologists to advocate and to aid in the conservation of archaeological data, as specified in the Bylaws of the Society for American Archaeology. Mortuary evidence is an integral part of the archaeological record of past culture and behavior in that it informs directly upon social structure and organization and, less directly, upon aspects of religion and ideology. Human remains, as an integral part of the mortuary record, provide unique information about demography, diet, disease, and genetic relationships among human groups. Research in archaeology, bioarchaeology, biological anthropology, and medicine depends upon responsible scholars having collections of human remains available both for replicative research and research that addresses new questions or employs new analytical techniques.

There is great diversity in cultural and religious values concerning the treatment of human remains. Individuals and cultural groups have legitimate concerns derived from cultural and religious beliefs about the treatment and disposition of remains of their ancestors or members that may conflict with legitimate scientific interests in those remains. The concerns of different cultures, as presented by their designated representatives and leaders, must be recognized and respected.

The Society for American Archaeology recognizes both scientific and traditional interests in human remains. Human skeletal materials must at all times be treated with dignity and respect. Commercial exploitation of ancient human remains is abhorrent. Whatever their ultimate disposition, all human remains should receive appropriate scientific study, should be responsibly and carefully conserved, and should be accessible only for legitimate scientific or educational purposes.

The Society for American Archaeology opposes universal or indiscriminate reburial of human remains, either from ongoing excavations or from extant collections. Conflicting claims concerning the proper treatment and disposition of particular human remains must be resolved on a case-by-case basis through consideration of the scientific importance of the material, the cultural and religious values of the interested individuals or groups, and the strength of their relationship to the remains in question.
The scientific importance of particular human remains should be determined by their potential to aid in present and future research, and thus depends on professional judgments concerning their degree of physical and contextual integrity. The weight accorded any claim made by an individual or group concerning particular human remains should depend upon the strength of their demonstrated biological or cultural affinity with the remains in question. If remains can be identified as that of a known individual for whom specific biological descendants can be traced, the disposition of those remains, including possible reburial, should be determined by the closest living relatives.

The Society for American Archaeology encourages close and effective communication between scholars engaged in the study of human remains and the communities that may have biological or cultural affinities to those remains. Because vandalism and looting threaten the record of the human past, including human remains, the protection of this record necessitates the cooperation between archaeologists and others who share that goal.

Because controversies involving the treatment of human remains cannot properly be resolved nationwide in a uniform way, the Society opposes any Federal legislation that seeks to impose a uniform standard for determining disposition of all human remains.

Recognizing the diversity of potential legal interests in the material record of the human past, archaeologists have a professional responsibility to seek to ensure that laws governing that record are consistent with the objectives, principles, and formal statements of the Society for American Archaeology.

**Governance**

*Access to Electronic Board Minutes*
[Adopted in Motion 102-27B (March 1999)]

The electronic summary of the compiled SAA Board minutes will be available only to members on the SAA website.

*Administration of Surveys*
[Adopted in Motion 103-21B (November 1999)]

The Board shall administer the design, implementation, and analysis of all surveys performed under the auspices of SAA. As appropriate, the Board will seek input from SAA Committees in the formulation of survey objectives and the survey instrument. The Board will share survey results and data, as provided by the Survey Project Oversight Policy, with SAA Committees as quickly as is practical and appropriate.

*Amicus Briefs Policy*
[Adopted in Consent Motion 115-27.2 (November 2005)]
The President shall receive Board approval prior to joining any amicus briefs.

**Ballots**  
[Adopted in Motion 118-27.1 (March 2007)]

The Board approves the conversion to a solely web-based election, beginning with the 2008 election. In order to accommodate a member requiring a paper ballot, SAA staff will send a paper ballot and paper copy of the candidate statements to any member in good standing who telephones or faxes (not emails) the Society requesting that accommodation.

Note: The announcement of the new election method will be through a President’s column in the SAA Archeological Record. A copy of the text of the column will be included in the new member packet to insure that the election method is clear to all future members of the Society.

[Adopted in Motion 104-9B (April 2000)]

The Board directs staff to send annual election ballots by first class mail or foreign expedited service.

[Adopted in Motion 141-27.4 (April 14, 2018)]  
Elections Results Announcement Policy: SAA’s President will officially announce the election results to the membership via email, once all candidates have been notified. Candidates must keep election results confidential and refrain from personal announcements, social media posts, institutional announcements, etc. until the official notification to the membership has been made by the President.

[Note: This policy must be distributed by the executive director to the chair, Nominating Committee each year so that the chair will share it with all candidates who have agreed to run.]

**Board Minutes**  
[Adopted in Motion 102-27D (March 1999); based on Board discussion item 97/27.1 (November 1996).]

Whenever possible, motions should encode the substance of what is being moved, without reference to other documents. [For example, a motion that simply states The board accepts recommendation 3 of the committee’s report is not very helpful for the long-term record, because the committee’s report is usually not easily available to the reader.] The minutes should not record the numeric votes of the board, nor do they need to reflect who moved or seconded a motion.

**Board Minute Distribution**  
[Adopted in Motion 103-27.2 (November 1999).]

The Board approves the electronic distribution of Board minutes to the Board and Committee chairs, with distribution of paper copies only by specific request.
Conflict of Interest Policy
[Adopted in E-Motion 115-27.12 and Revised in Consent Motion 115-27.12 (November 2005)]

Conflict of Interest Policy

In their capacity as officers and directors, the members of the Board of Directors of the Society for American Archaeology must act at all times in the interests of the Society for American Archaeology. Board members have a fiduciary responsibility to conduct themselves without conflicts to the interests of the Society for American Archaeology. In their capacity as Board members, the welfare and best interests of the Society for American Archaeology must be paramount, and any potential conflicts of interest that arise from, for example, personal, individual business, third party, and employment activities of Board members must be disclosed.

All conflicts are not necessarily prohibited or harmful to the Society for American Archaeology. Full disclosure of all actual and potential conflicts is required. The individual(s) disclosing the actual or potential conflict(s) would be recused from participating in the discussion and vote on the determination of the matter by the full Board.

The full Board, minus the individual(s) disclosing the actual or potential conflicts, will determine whether a conflict exists and what ensuing action is appropriate, if any.

At the inception of each Board member’s term, the Executive Director will provide that Board member a copy of this policy, and the Board member will be required to complete and sign the form below. Copies of this policy will also be distributed by the Nominating Committee chair to Board candidates prior to their decision to run.

Acknowledgement & Disclosure Form

I have read the Society for American Archaeology conflict of interest policy set forth above and agree to comply fully with its terms and conditions at all times during my service as a Society for American Archaeology Board member. If, at any time following the submission of this form, I become aware of any actual or potential conflicts of interest, or if the information provided below becomes inaccurate or incomplete, I will promptly notify the Secretary and Executive Director in writing.

Disclosure of actual or potential conflicts of interest: ____________________________________________________________

__________________________________                                __________________________
Signature                                                                            Printed Name
Date__________________
Candidate Statement Guidelines
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 98-17B (April 1997).]

The Executive Board requests that future Nominating Committee chairs distribute the following guidelines to all candidates to facilitate the development of SAA ballots.

Guidelines for SAA Candidate Statements

Candidates asked to run for an SAA elected office must provide statements supporting their candidacy. These statements consist of biographical notes and a position statement in support of their proposed office. In order that the statements be comparable, the following guidelines have been developed.

1. Length of Statement

In writing their statements, candidates must adhere to the following word limits: President, 600 words; other officers, 500 words; Board members-at-large, 400 words; Nominating Committee, 250 words. The word limits include both the biographical information and the position statement.

Should you submit a statement that exceeds the word limit, you will be asked to shorten it. In the unlikely situation that you are not available to modify the statement, the Nominating Committee chair and/or the president of the society will edit the statement to meet the word limit.

2. Content

As mentioned above, your complete statement includes biographical information as well as your position statement. So long as the overall word limit is not exceeded, the relative length of each part is up to you; however, it is strongly suggested that you devote at least 100 words to the biographical part. In presenting your biographical information, please use a terse, c.v. format rather than complete sentences. The biographical information is the first paragraph of your statement.

As you consider presenting biographical information, the following list provides samples of the types of information that has been included in the past:

- Degree(s), date(s) and university(ies)
- Current job title and employer
- Brief job history
- Previous roles within SAA
- Research interests
- Recent publications

Your position statement outlines your views and priorities to the voting membership. The kinds of issues you might raise are your perspective on the position, why you would like to serve, what you will bring to the role, your general philosophy, etc.

3. Submitting Your Statement
For the sake of accuracy and expediency in preparing the ballot, the preferred method of submission is via email to the executive director of SAA [tobi_brimsek@saa.org]. The chair of the Nominating Committee will provide you with the deadline date for the submission of statements. The submission deadline is quite stringent due to the timing of the election in relation to the annual meeting. In order for the election to be conducted on a timely basis, it is vital that the deadlines be met.

4. Sample Statement Format

Your statement will not be edited, but it will be formatted to create a consistent look to the ballot material. The entry below provides a sample of how statements will be formatted. Please note again: the information you choose to provide is entirely at your discretion.

Jane Q. Doe (PhD 1960, XYZ University or BA, XYZ College, etc.). Job title, place of employment. Any other biographical information will be presented as you write it.

The statement will comprise the second paragraph and will be presented in italics. Statements should be submitted using the first person format.

5. Questions

If you have any questions, they may be directed to the chair of the Nominating Committee or the executive director.

**Document Retention and Destruction Policy**

[Adopted in Motion 121-27.3 October/November 2008]

The Board approves the existing practice regarding document retention and destruction and adopts the Document Retention and Destruction Policy.

**Documents Retention and Destruction Policy**

This Document Retention and Destruction Policy identifies the record retention responsibilities of staff, volunteers, members of the Board of Directors, and outsiders for maintaining and documenting the storage and destruction of the Society’s documents and records.

**Terms for Retention.** The attached plan delineates the lifecycle of electronic and paper documents. In addition to the timeframes established, it is understood that no paper or electronic documents will be destroyed or deleted if pertinent to any ongoing or anticipated government investigation or proceeding or private litigation.

**Terms for Destruction.** In cases where destruction of financial or other sensitive material is required, a certified document destruction process will be required. The Executive Director shall be responsible for the retention of such a firm and ensuring that a certificate of destruction is produced upon the destruction of the materials.
**Exceptions.** Exceptions to the established terms of retention may be granted only by the Society’s executive director or president, if appropriate, in consultation with the Society’s Certified Public Accountant, and/or attorney.

**SAA Records Retention Schedule**

**Coordinator, Financial & Admin Svs/ Executive Director**

<table>
<thead>
<tr>
<th>Record Title or Description</th>
<th>Position Title</th>
<th>Primary Location</th>
<th>Retention Period</th>
<th>Reason for Retention</th>
<th>Convey to Archives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>F/A Coordinator</td>
<td>Current and previous years go to file cabinet outside Acctg office, older files got to Strg room</td>
<td>7 years</td>
<td>Legal</td>
<td>Certified Destruction</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>Exec Dir</td>
<td>Current and previous years go to Acctg office, older files got to Strg room</td>
<td>7 years</td>
<td>Legal</td>
<td>Certified Destruction</td>
</tr>
<tr>
<td>Audit reports</td>
<td>Exec Dir</td>
<td>Acctg office</td>
<td>Permanent</td>
<td>Legal</td>
<td>yes</td>
</tr>
<tr>
<td>Bank Reconciliations</td>
<td>Exec Dir</td>
<td>Server</td>
<td>Indefinite</td>
<td>Legal</td>
<td></td>
</tr>
<tr>
<td>Bank Statements</td>
<td>Exec Dir</td>
<td>Acctg office</td>
<td>7 years</td>
<td>Legal/working</td>
<td>Certified Destruction</td>
</tr>
<tr>
<td>Chart of Accounts</td>
<td>Exec Dir</td>
<td>Server</td>
<td>Permanent</td>
<td>Working</td>
<td>yes</td>
</tr>
<tr>
<td>Voided Checks</td>
<td>Exec Dir</td>
<td>Current and previous years go to Acctg office, older files got to Strg room</td>
<td>7 years</td>
<td>Legal</td>
<td>Certified Destruction</td>
</tr>
<tr>
<td>Correspondence: Routine with customers and/or vendors</td>
<td>F/A Coordinator</td>
<td>Acctg Office</td>
<td>Permanent</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>Depreciation schedules</td>
<td>F/A Coordinator</td>
<td>Acctg Office</td>
<td>Permanent</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>Duplicate deposit slips</td>
<td>F/A Coordinator</td>
<td>Current and previous years go to Acctg office, older files got to Strg room</td>
<td>7 years</td>
<td>Legal</td>
<td>Certified Destruction</td>
</tr>
<tr>
<td>Garnishments</td>
<td>F/A Coordinator</td>
<td>Current and previous years go to Acctg office, older files got to Strg room</td>
<td>7 years</td>
<td>Legal</td>
<td>Certified Destruction</td>
</tr>
<tr>
<td>General Ledgers/</td>
<td>F/A Coordinator</td>
<td>Acctg Office</td>
<td>Permanent</td>
<td>Legal</td>
<td>yes</td>
</tr>
<tr>
<td>Document Type</td>
<td>Responsible Party</td>
<td>Storage Location</td>
<td>Retention Period</td>
<td>Legal Status</td>
<td>Destruction Method</td>
</tr>
<tr>
<td>---------------------------------------------------</td>
<td>---------------------------</td>
<td>---------------------------</td>
<td>-------------------</td>
<td>--------------------</td>
<td>------------------------</td>
</tr>
<tr>
<td>Year end trial balance</td>
<td>Coordinator</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inventories of products, materials and supplies</td>
<td>Exec Dir, Server</td>
<td>Current, Legal</td>
<td>Certified Destruction</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Invoices (to customers, from vendors)</td>
<td>F/A Coordinator, Server</td>
<td>Indefinite, Working</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounting Journals</td>
<td>Exec Dir</td>
<td>Permanent, Legal</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchase orders: Purchasing department copy</td>
<td>All staff, Acctg office</td>
<td>7 years, Legal</td>
<td>Certified Destruction</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchase orders: Other copies</td>
<td>Exec Dir, Manager files</td>
<td>1 year, Legal</td>
<td>Certified Destruction</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Subsidiary ledgers</td>
<td>Exec Dir, Acctg Office</td>
<td>7 years, Legal</td>
<td>Certified Destruction</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tax returns and worksheet, revenue agents reports and other documents relating to determination of income liability</td>
<td>Exec Dir, Acctg office &amp; Larson Allen</td>
<td>Permanent, Legal</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Timesheets</td>
<td>F/A Coordinator, Coordinator office cabinet</td>
<td>7 years, Legal</td>
<td>Certified Destruction</td>
<td></td>
<td></td>
</tr>
<tr>
<td>990 Public Inspection Copy</td>
<td>Exec Dir</td>
<td>Locked Cabinet in Exec Dir office</td>
<td>Permanent, Legal/working</td>
<td>Legal</td>
<td>No</td>
</tr>
</tbody>
</table>
### Document Retention Schedule

#### Government Affairs Program

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<thead>
<tr>
<th>Record Title or Description</th>
<th>Confidential</th>
<th>Vital</th>
<th>Position Title</th>
<th>Primary Location</th>
<th>Retention Period</th>
<th>Reason for Retention</th>
<th>Convey to Archives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Policy Issues</td>
<td>No</td>
<td>Yes</td>
<td>Manager, Government Affairs</td>
<td>Govt. Affairs Office; Server</td>
<td>Permanent</td>
<td>Reference</td>
<td>When complete</td>
</tr>
<tr>
<td>Govt. Affairs Committee Correspondence</td>
<td>No</td>
<td>Yes</td>
<td>Manager, Government Affairs</td>
<td>Govt. Affairs Office; Server</td>
<td>Permanent</td>
<td>History</td>
<td>Via Ctrl Files</td>
</tr>
<tr>
<td>Government Affairs Monthly Updates; other communications</td>
<td>No</td>
<td>No</td>
<td>Manager, Government Affairs</td>
<td>Govt. Affairs Office; Server</td>
<td>Permanent</td>
<td>History</td>
<td>Via Ctrl Files</td>
</tr>
<tr>
<td>Lobbying Disclosure Forms</td>
<td>No</td>
<td>Yes</td>
<td>Manager, Government Affairs</td>
<td>Govt. Affairs Office; Server</td>
<td>Permanent</td>
<td>History</td>
<td>Via Ctrl Files, where relevant</td>
</tr>
<tr>
<td>Procedures Manual</td>
<td>No</td>
<td>No</td>
<td>Manager, Government Affairs</td>
<td>Govt. Affairs Office; Server</td>
<td>Permanent</td>
<td>History</td>
<td>Via Ctrl Files</td>
</tr>
</tbody>
</table>
### SAA Records Retention Schedule

#### Information Services

<table>
<thead>
<tr>
<th>Record Title or Description</th>
<th>Position Title</th>
<th>Primary Location</th>
<th>Retention Period</th>
<th>Reason of Retention</th>
<th>Convey to Archives</th>
</tr>
</thead>
<tbody>
<tr>
<td>SAA Servers Database/Backups</td>
<td>Mgr., Information Services</td>
<td>Offsite Storage (Magnetic Tapes)</td>
<td>Permanent</td>
<td>Reference; Backup</td>
<td>No</td>
</tr>
<tr>
<td>iMS Database Table Layouts</td>
<td>Mgr., Information Services</td>
<td>Mgr., Information Services’ Office Files</td>
<td>Permanent</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>iMIS Modules Manuals</td>
<td>Mgr., Information Services</td>
<td>Mgr., Information Services’ Office Files</td>
<td>Permanent</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>System Documentation (Software &amp; Hardware)</td>
<td>Mgr., Information Services</td>
<td>Mgr., Information Services’ Office Files</td>
<td>Permanent</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>Database Structures</td>
<td>Mgr., Information Services</td>
<td>SAA Server (Electronic Files) Offsite Storage</td>
<td>Permanent</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>Hardware/Equipment Purchase Invoices</td>
<td>Mgr., Information Services</td>
<td>Mgr., Information Services’ Office Files</td>
<td>Current plus 3 years</td>
<td>Reference</td>
<td>No</td>
</tr>
<tr>
<td>Maintenance Contracts</td>
<td>Mgr., Information Services</td>
<td>Mgr., Information Services’ Office Files</td>
<td>Current plus 7 years</td>
<td>Reference</td>
<td>No</td>
</tr>
<tr>
<td>Licensing Agreements</td>
<td>Mgr., Information Services</td>
<td>Mgr., Information Services’ Office Files</td>
<td>Permanent</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>Correspondence, General (Electronics)</td>
<td>Mgr., Information Services</td>
<td>Server</td>
<td>Indefinite</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>Record Title or Description</td>
<td>Position Title</td>
<td>Primary Location</td>
<td>Retention Period</td>
<td>Reason of Retention</td>
<td>Convey to Archives</td>
</tr>
<tr>
<td>-----------------------------</td>
<td>----------------</td>
<td>------------------</td>
<td>------------------</td>
<td>--------------------</td>
<td>--------------------</td>
</tr>
<tr>
<td>SAAweb pages</td>
<td>Mgr., Information Services</td>
<td>SAA Server (Electronic Files)</td>
<td>Permanent</td>
<td>History</td>
<td>Yes</td>
</tr>
<tr>
<td>Job Webads requests</td>
<td>Mgr., Information Services</td>
<td>Mgr., Information Services’ Office</td>
<td>1 year beyond posting termination</td>
<td>Reference</td>
<td>No</td>
</tr>
<tr>
<td>Procedure manual</td>
<td>Mgr., Information Services</td>
<td>Server Copy transferred to Exec. Dir.</td>
<td>Current</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>Password File</td>
<td>Mgr., Information Services</td>
<td>Server Copy transferred to Exec. Dir.</td>
<td>Permanent</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Configuration files</td>
<td>Mgr., Information Services</td>
<td>SAA Server (Electronic File)</td>
<td>Permanent</td>
<td>No</td>
<td>No</td>
</tr>
</tbody>
</table>

**SAA Records Retention Schedule**

**Publications Manager**

<table>
<thead>
<tr>
<th>Record Title or Description</th>
<th>Position Title</th>
<th>Primary Location</th>
<th>Retention Period</th>
<th>Reason for Retention</th>
<th>Convey to Archives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative: 1) Printer Contracts</td>
<td>Pubs Mgr</td>
<td>Central Files</td>
<td>Permanent</td>
<td>Legal/History</td>
<td>No</td>
</tr>
<tr>
<td>2) Editorial Manager Contract</td>
<td>Pubs Mgr</td>
<td>Central Files</td>
<td>Permanent</td>
<td>Legal/History</td>
<td>No</td>
</tr>
<tr>
<td>3) JSTOR agreement</td>
<td>Pubs Mgr</td>
<td>Central Files</td>
<td>Permanent</td>
<td>Legal/History</td>
<td>No</td>
</tr>
<tr>
<td>4) Trademark agreements</td>
<td>Pubs Mgr</td>
<td>Central Files</td>
<td>Permanent</td>
<td>Legal/History</td>
<td>No</td>
</tr>
<tr>
<td>5) License agreements</td>
<td>Pubs Mgr</td>
<td>Central Files</td>
<td>Permanent</td>
<td>Legal/History</td>
<td>No</td>
</tr>
<tr>
<td>6) Copyright forms</td>
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<td>8) Library of Congress</td>
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<td>12) Postal Permit File</td>
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<td>14) Print Run Statistics</td>
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<td>3) Film from printer for monographs and other publications</td>
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The SAA PRESS

| 1) Book Contracts | Pubs Mgr | Central Files | Permanent | Legal/History | No |
| 2) Marketing files | Pubs Mgr | Pubs Mgr Office | Permanent | Working/History | No |
| 3) Author and | Pubs Mgr | Pubs Mgr | 1 year | Working | No |
### SAA Records Retention Schedule

#### Membership Support, Development, & Programs

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<td>Renewal Files (Invoices, Letters, Envelopes, and Postcards)</td>
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### SAA Records Retention Schedule

#### Manager, Membership and Marketing

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<td>SAA Server: MEMASST folder</td>
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<td><strong>Subscriptions</strong></td>
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<td>Subscriber Claims</td>
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## SAA Records Retention Schedule

### Manager, Education and Outreach

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**SAA Documents Retention and Destruction Schedule**

**Executive Director**

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<th>Primary Location</th>
<th>Retention Period</th>
<th>Reason for Retention</th>
<th>Convey to Archives</th>
</tr>
</thead>
</table>

75
<table>
<thead>
<tr>
<th>Record Title or Description</th>
<th>Position Title</th>
<th>Primary Location</th>
<th>Retention Period</th>
<th>Reason for Retention</th>
<th>Convey to Archives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Correspondence – General</td>
<td>Exec Dir</td>
<td>Server</td>
<td>Permanent</td>
<td>History</td>
<td>Periodically, but no sooner than 10 years after creation</td>
</tr>
<tr>
<td>Administration: 1) Contracts</td>
<td>Exec Dir</td>
<td>Central Files</td>
<td>In Effect - Permanent Expired – 7 years</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>2) DC Annual Report and Registered Agent Identification</td>
<td>Exec Dir</td>
<td>Central Files</td>
<td>Permanent</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>3) Exemption Letters</td>
<td>Exec Dir</td>
<td>Central Files</td>
<td>Permanent</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>4) Incorporation Papers</td>
<td>Exec Dir</td>
<td>Central Files</td>
<td>Permanent</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>5) Insurance Policies</td>
<td>Exec Dir</td>
<td>Central Files</td>
<td>Current – Permanent Expired – 10 years</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>6) Lease</td>
<td>Exec Dir</td>
<td>Central Files</td>
<td>7 years after expiration</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>7) Security - Building</td>
<td>Exec Dir</td>
<td>Exec Dir Office Locked Cabinet</td>
<td>Permanent</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>Financial 1) Working Files (budgets, workpapers, audits, financials etc.)</td>
<td>Exec Dir</td>
<td>Exec Dir Office</td>
<td>Current &amp; Historical – As valuable</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>2) Approved Budget Notebooks (w/ justifications)</td>
<td>Exec Dir</td>
<td>Acctg Office</td>
<td>Indefinite</td>
<td>Historical</td>
<td>Eventually</td>
</tr>
<tr>
<td>3) Monthly Financials</td>
<td>Exec Dir</td>
<td>Acctg Office 1996-2006; 2006- Server</td>
<td>Permanent</td>
<td>Historical, Legal</td>
<td>No</td>
</tr>
<tr>
<td>4) Monthly Investment Statements</td>
<td>Exec Dir</td>
<td>Acctg Office</td>
<td>7 years</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>5) Audits</td>
<td>Exec Dir</td>
<td>Outside Acctg Office</td>
<td>Permanent</td>
<td>Legal; Historical</td>
<td>Eventually</td>
</tr>
<tr>
<td>Record Title or Description</td>
<td>Position Title</td>
<td>Primary Location</td>
<td>Retention Period</td>
<td>Reason for Retention</td>
<td>Convey to Archives</td>
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</tr>
<tr>
<td>6) Overhead Calculations</td>
<td>Exec Dir</td>
<td>Exec Dir Office</td>
<td>Current</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>7) SAA by the Numbers</td>
<td>Exec Dir</td>
<td>Exec Dir Office</td>
<td>Permanent</td>
<td>History</td>
<td>Yes, periodically</td>
</tr>
<tr>
<td>8) Gift Files</td>
<td>Exec Dir</td>
<td>Exec Dir Office</td>
<td>Permanent</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>9) Planned Giving</td>
<td>Exec Dir</td>
<td>Exec Dir Office</td>
<td>Permanent</td>
<td>Working</td>
<td>Samples of brochures on retirement of brochure</td>
</tr>
<tr>
<td>Human Resources:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1) Personnel Files</td>
<td>Exec Dir</td>
<td>Exec Dir Office</td>
<td>Permanent</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>2) Prospective Employee Files</td>
<td>Exec Dir</td>
<td>Exec Dir Office</td>
<td>Until position is filled</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>3) Terminated Employee Files</td>
<td>Exec Dir</td>
<td>Locked cabinet Intern Office</td>
<td>Permanent</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>4) I-9</td>
<td>Exec Dir</td>
<td>Exec Dir Office</td>
<td>Permanent in Each Personnel File</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>5) Job Descriptions – Current</td>
<td>Exec Dir</td>
<td>Server</td>
<td>Permanent</td>
<td>Working</td>
<td>No</td>
</tr>
<tr>
<td>6) Emergency Contacts File</td>
<td>Exec Dir</td>
<td>Work Room File Cabinet</td>
<td>Working File</td>
<td>Reference</td>
<td>No</td>
</tr>
<tr>
<td>7) Employee Manual</td>
<td>Exec Dir</td>
<td>Server</td>
<td>Current Employees</td>
<td>Reference</td>
<td>No</td>
</tr>
<tr>
<td>8) Summary Plan Descriptions Medical/Dental (Benefits)</td>
<td>Exec Dir</td>
<td>Exec Dir Office</td>
<td>Permanent while in effect Expired – 10 years</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>Record Title or Description</td>
<td>Position Title</td>
<td>Primary Location</td>
<td>Retention Period</td>
<td>Reason for Retention</td>
<td>Convey to Archives</td>
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</tr>
<tr>
<td>9) Retirement Plan Document</td>
<td>Exec Dir</td>
<td>Exec Dir Office Locked Cabinet</td>
<td>Permanent</td>
<td>Legal</td>
<td>No</td>
</tr>
<tr>
<td>10) Emergency Contacts File</td>
<td>Exec Dir</td>
<td>Work Room File Cabinet</td>
<td>Working File</td>
<td>Reference</td>
<td>No</td>
</tr>
<tr>
<td>11) Security Access Files (all online systems)</td>
<td>Exec Dir</td>
<td>Exec Dir Office Locked Cabinet</td>
<td>Permanent</td>
<td>Working</td>
<td>No</td>
</tr>
</tbody>
</table>

### SAA Documents Retention and Destruction Schedule

**Governance**

<table>
<thead>
<tr>
<th>Record Title or Description</th>
<th>Position Title</th>
<th>Primary Location</th>
<th>Retention Period</th>
<th>Reason for Retention</th>
<th>Convey to Archives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board of Directors: 1) Documents &amp; Agenda</td>
<td>Exec Dir</td>
<td>Exec Dir Office/Conf erence Rm Library</td>
<td>Permanent</td>
<td>Legal</td>
<td>Eventually</td>
</tr>
<tr>
<td>2) Minutes</td>
<td>Exec Dir</td>
<td>Exec Dir Office/Conf erence Rm Library; Web</td>
<td>Permanent</td>
<td>Legal</td>
<td>Yes</td>
</tr>
<tr>
<td>3) Board and Committee Handbook</td>
<td>Exec Dir</td>
<td>Web</td>
<td>Current Version</td>
<td>Administrative</td>
<td>Yes, samples periodically</td>
</tr>
<tr>
<td>4) Bylaws</td>
<td>Exec Dir</td>
<td>Central Files/Web for current version</td>
<td>Permanent</td>
<td>Administrative</td>
<td>Will be conveyed with web cd</td>
</tr>
<tr>
<td>5) Bylaws Ballots</td>
<td>Exec Dir</td>
<td>Central Files</td>
<td>Permanent</td>
<td>History, Working</td>
<td>Periodically</td>
</tr>
<tr>
<td>6) Foundation Concept Files</td>
<td>Exec Dir</td>
<td>Central Files</td>
<td>Permanent</td>
<td>Historical</td>
<td>Yes, when value as a reference file is diminished.</td>
</tr>
<tr>
<td>7) Policy Manual</td>
<td>Exec Dir</td>
<td>Server &amp; Web</td>
<td>Permanent</td>
<td>Legal, Administrative</td>
<td>Web version will be included with cd of web burned periodically</td>
</tr>
<tr>
<td>Record Title or Description</td>
<td>Position</td>
<td>Primary Location</td>
<td>Retention Period</td>
<td>Reason for Retention</td>
<td>Convey to Archives</td>
</tr>
<tr>
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</tr>
<tr>
<td>8) President’s Correspondence</td>
<td>Exec Dir</td>
<td>Central Files</td>
<td>Permanent</td>
<td>History</td>
<td>Yes</td>
</tr>
<tr>
<td>9) President’s Files</td>
<td>Exec Dir</td>
<td>Custody of president</td>
<td>Permanent</td>
<td>History</td>
<td>Receive from president after close of service and convey</td>
</tr>
<tr>
<td>10) Call to Meetings</td>
<td>Exec Dir</td>
<td>Server</td>
<td>Current Version</td>
<td>History, Working</td>
<td>No</td>
</tr>
<tr>
<td>11) Board Correspondence</td>
<td>Exec Dir</td>
<td>Server</td>
<td>Permanent</td>
<td>History</td>
<td></td>
</tr>
<tr>
<td>12) Committee Files</td>
<td>Exec Dir</td>
<td>Central Files</td>
<td>Permanent</td>
<td>History</td>
<td>Periodically</td>
</tr>
<tr>
<td>13) Committee Charges and Composition</td>
<td>Exec Dir</td>
<td>Server</td>
<td>Current Version</td>
<td>Legal, Working</td>
<td>No</td>
</tr>
<tr>
<td>14) Fundraising Committee Files and Activities</td>
<td>Exec Dir</td>
<td>Exec Dir Office</td>
<td>Permanent</td>
<td>History</td>
<td>Eventually</td>
</tr>
</tbody>
</table>
Fiscal Impact of Motions
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 97-11B (November 1996).]

All proposals submitted for consideration by the SAA Executive Board must include a discussion of fiscal impact. Fiscal considerations should include short- and long-term direct and indirect costs and necessary Executive Office staff time.

Joint Venture Policy
[Adopted in Motion 121-27.5 (October/November 2008)]

This Joint Venture policy of the Society for American Archaeology requires that the Society evaluate its participation in joint venture arrangements under Federal tax law and take steps to safeguard the Society’s exempt status with respect to such arrangements. It applies to any joint ownership or contractual arrangement through which there is an agreement to jointly undertake a specific business enterprise, investment or exempt-purpose activity as further defined in this policy.

1. Joint ventures or similar arrangements with taxable entities. For the purposes of this policy, a joint venture or similar arrangement (or a “venture” or “arrangement”) means any joint ownership or contractual arrangement through which there is an agreement to jointly undertake a specific business enterprise, investment or exempt-purpose activity without regard to: (1) whether the Society controls the venture or arrangement; (2) the legal structure of the venture or arrangement; or (3) whether the venture or arrangement is taxed as a partnership or as an association or as a corporation for federal income tax purposes. A venture or arrangement is disregarded if it meets both of the following conditions:

(a) 95% or more of the venture’s or arrangement’s income for its tax year ending within the Society’s tax year is excluded from unrelated business income taxation [including but not limited to: (i) dividends, interest, and annuities; (ii) royalties; (iii) rent from real property and incidental related personal property except to the extent of debt-financing; and (iv) gains or losses from the sale of property]; and

(b) the primary purpose of the Society’s contribution to, or investment or participation in, the venture or arrangement is the production of income or appreciation of property.

2. Safeguards to ensure exempt status protection. The Society will: (a) negotiate its transactions and arrangements with other members of the venture or arrangement such terms and safeguards adequate to ensure that the Society’s exempt status is protected; and (b) take steps to safeguard the Society’s exempt status with respect to the venture or arrangement. Some examples of safeguards include:

(i) control over the venture or arrangement sufficient to ensure that it furthers the exempt purpose of the organization;
(ii) requirements that the venture or arrangement gives priority to exempt purposes over maximizing profits for the other participants;
(iii) that the venture or arrangement not engage in activities that would jeopardize the Society’s exemption; and
(iv) that all contracts entered into with the organization be on terms that are arm’s length or more favorable to the Society.
Motions Offered at the Annual Business Meeting  
[Adopted in Motion 114-27.3 (March/April 2005)]

Motions to be offered as new business at the Annual Business Meeting of the Society must be received in writing by the SAA Secretary at least seven days prior to the date of the Annual Business Meeting. If the Board determines that the issue is of such importance to the Society, the Board may direct that the question be placed on the next SAA ballot with appropriate statements discussing the motion. This procedure does not preclude the discussion of new business at the Annual Business Meeting.

Nominations  
[Adopted in Motion 121-17.1 (October/November 2008)]

The Board adopts as policy that there shall be a listing of the offices to be vacated for which nominations will be made for the ensuing year, with a notice that members may suggest the names of candidates for such offices to the Nominating Committee before the end of the first week in September, the specific date to be set by the Executive Director in conjunction with the Chair of the Nominating Committee.

Non-Discrimination Policy  
[Adopted in Motion 108-27.1 (March 2002)]

The Society for American Archaeology is committed to working toward increased representation of diversity in the profession of archaeology and to representing the diversity of its membership in all programs and activities. This commitment is necessary to achieving SAA’s goals as described in its mission statement. Therefore, SAA declares discrimination on the grounds of race, color, creed, national origin, age, marital status, sexual orientation, or disability is prohibited in its programs, activities, services, and employment.

Relationship with RPA  
[Adopted in Motion 128-27.2 (October 2011)]

The Board approves the policy regarding the relationship between SAA and the Register of Professional Archaeologists (RPA), as follows:

In order to show support for the archaeology profession, the Society shall serve as a sponsoring organization for The Register of Professional Archaeologists (“RPA”), a separately incorporated and managed organization. This policy sets forth a description of the Society’s relationship with RPA and the corresponding rights.

1 Financial Support  – On an annual basis, the Society will provide a sponsorship payment to RPA to support its programs and activities. The payment amount will be set on an annual basis upon mutual agreement of SAA and RPA.
2 **Board Seat** – Under the RPA Bylaws, each RPA sponsoring organization is entitled to appoint or to elect one individual to serve on its Board of Directors for a three year term. Reappointment to additional terms will be at the discretion of the sponsoring organization. The Society shall fill such RPA Board seat by appointment based on a majority vote of the Society’s Board of Directors. The criteria for RPA Board candidates shall be determined by the Society’s Board of Directors.

3 **Separate Organizations** – Although the Society financially supports RPA and has the ability to appoint an individual to serve on the RPA Board, the Society and RPA remain independent organizations. As such, the individuals appointed by the Society to serve on the RPA Board shall serve in their own capacity and shall exercise their independent judgment on RPA matters.

**Reports to the Board**  
[Adopted in Motion 102-27D (March 1999); based on Board discussion item 95/14 (November 1995).]

Officers should prepare written reports for consideration by the Board at its meetings. Other reports should be submitted, as required, by editors, committee chairs, and representatives to allied organizations. In general, reports submitted late need not be considered by the board at its meeting.

**Spokespersons for SAA**  
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 97-27Y (November 1996).]

The president is the official spokesperson for SAA. With regard to financial and administrative matters, the executive director may also speak for SAA. There may be occasions on which other officers, board members, committee chairs or SAA staff may articulate or convey established SAA positions without advance approval, but on such occasions, those individuals do not have the latitude to embellish or broadly interpret those positions.

**Statement on Diversity Initiatives**  
[Adopted in Motion 116-18A (April 2006)]

SAA believes that the study and preservation of the archaeological record can enrich our appreciation for diverse communities, foster respect for difference, and encourage the celebration of individual and collective achievement. SAA is committed to promoting diversity in our membership, in our practice, and in the audiences we seek to reach through the dissemination of our research. Moreover, SAA aims to cultivate an inclusive environment that promotes understanding and values diversity in ethnic origin, national origin, gender, race, age, economic status, lifestyle, physical and/or cognitive abilities, religious beliefs, sexual orientation, work background, family structure, and other perceived differences.
Survey Project Oversight Policy
[Restated in Motion 102-27D (March 1999); amended in Motion 101-21 (November 1998); amended in Motion 98-21C (April 1997); amended in Motion 96-55 (April 1996); approved in Motion 95-20 (November 1995).]

SAA is committed to periodic survey of its membership on issues that relate both to the society itself and to the status of American archaeology in general. Sampling membership opinions and attitudes provides invaluable feedback on how well the society serves its membership, and helps point the direction for future SAA activities. Gathering information on the backgrounds, employment status, and interests of members (and sometimes of nonmembers) helps build a better understanding of the diverse constituency that the society seeks to serve.

The society recognizes the need for coordination of all aspects of the design, implementation, tabulation, and analysis of official SAA surveys. Consequently, a subcommittee of the Board—the Survey Project Oversight Committee (SPOC)—has been appointed to review project proposals for new surveys and reanalysis of existing SAA survey data, to oversee approved survey projects, and to develop policies and procedures on surveys for Board consideration.

A research project proposal may be presented to SPOC by any SAA unit or individual researcher, and possibly by other organizations. Proposals from units of SAA will be given priority. Each proposal must contain the following elements:

2. Purpose and benefits of the project (e.g., extent to which the project addresses a demonstrated or documented need; extent to which new information, new perspectives, or greater depth of knowledge will be generated; how the society and American archaeology will benefit from the results of the project).
3. Research objectives.
4. Project methodology (e.g., anticipated uses of existing data and identification of variables to be used; draft of survey instrument; description of who will receive responses, design database, enter data, tabulate and verify responses, interpret results).
5. Budget for project costs (e.g., printing and mailing of survey instrument, tabulation of results, publication of results, staff time).
6. Names of project coordinator and members who will assist in the project.
7. Dissemination plan (e.g., how project results will be published or communicated; marketing plan, if survey will be sold, that defines potential audiences, competing products or services, pricing strategies, and methods of reaching potential audiences).
8. Timetable.

Project proposers must not assume that SAA can provide funding for survey projects. It will be helpful if sources of external funding are identified in the proposal.

SPOC will decide whether the project is consistent with the interests of SAA members, whether multiple project goals overlap and can be combined, and whether the project proposal assures anonymity to respondents. Once a project is approved by SPOC, the project is then presented to the Board for approval.
In considering approval of survey project proposal, the Board will consider the frequency of surveys being undertaken to assure that members are not overwhelmed with requests for survey participation. If the project is approved by the Board, the investigator will be asked to sign a commitment to secure the confidentiality of individual responses and to use the data in a professional manner. The investigator will also be required to submit to the Board a report detailing the survey’s results and interpretations prior to public dissemination.

Requests to use existing data from SAA sponsored censuses or surveys should be submitted through the proposal process outlined above, and, in the same manner, are subject to approval by SPOC and the Board. For approved projects, data may be reported only in aggregated form. Groups and individuals should recognize that they are responsible for the cost of acquiring and analyzing the data. Those conducting approved projects may request additional data from existing surveys within one year to clarify elements of the data they wish to use. Expanded studies will require an additional proposal.

Confidentiality of individual responses must always be maintained. Users of SAA survey or census data will be required to sign a confidentiality agreement.

Survey projects are undertaken for the benefit of the society. Data collected belong to SAA, and must be provided to the SAA office as soon as available. In many circumstances, multiple analyses of collected data are appropriate, but common scholarly respect for precedence is an important consideration. Priority decisions for analysis and dissemination will be made by the Board on recommendation by SPOC. Data files will be copy-protected; access is to read-only files exclusively.

All data from surveys will be archived at SAA headquarters. Use of aggregate data is preferred, if these data are appropriate for the inquiry.

A subset of the survey data, not to include identification numbers, may be provided to a committee chair or designated committee member for analysis on the basis of a plan approved by SPOC and governed by a signed agreement. SPOC will take care to exclude variables that would obviously identify particular individuals.

Email surveys are permitted. All such surveys must be reviewed by SPOC and should be sent and received by the Executive Office.

**Grants**

**External Grants Developed in Partnership With SAA Members**
[Adopted in Motion 110-27.1 (April 2003).]

The SAA desires to expand its ability to carry out the Society’s mission. Given the finite resource base of the SAA, the Society is interested in developing sources of external funding for which Society members serve as Principal Investigators for a grant that is awarded to and administered by the SAA. A strong tie to the SAA’s mission is essential for success in such partnerships. Therefore, all parties must
understand that such grants are institutional grants, not programs that are independent from or only indirectly related to the SAA’s mission. The following general policies apply to such grants.

1. In most cases, the initial concept for a partnership grant will be developed in close consultation with the relevant SAA Committee or Task Force or directly with the SAA Board.
2. In all cases, the grant concept must be brought before the Board prior to its drafting and submittal to a potential funding agency. The proposal to the Board should include a clear identification of the tie between the grant purpose and SAA’s mission.
3. Once approved in concept, the Principal Investigator will work closely with agreed upon SAA representatives to develop and submit the grant proposal. These representatives could, but not necessarily include the SAA Executive Director, an appropriate SAA Committee or Task Force, and identified Board members.
4. All direct costs needed to implement the grant must be identified in the grant proposal.
5. Whenever appropriate, an SAA overhead factor will be included as part of the total grant cost. SAA overhead rates applied to the grant reflect audited administrative costs and are not to be considered as an additional source of direct expenses for the grant or related activities. The Principal Investigator will consult with the SAA Executive Director regarding current rates during the proposal preparation process.
6. During the course of grant implementation, the Principal Investigator will provide annual reports. Upon notification of the award, the Executive Director will decide if reports should be provided for the fall or spring Board meetings.
7. Should a Principal Investigator, with an external grant administered by SAA, seek additional internal funding from SAA, that request should be submitted for consideration at the fall Board meeting. A Principal Investigator can submit a detailed cost proposal through the appropriate SAA committee or Task Force or as a special appropriation based on initial consultation with the Executive Director. The Board will address that proposal based on its merits and SAA’s financial condition.
8. All grants administration shall be implemented by the Executive Director in concert with the financial and management policies approved by the SAA Board of Directors.

**Interest Groups**

**Interest Group Guidelines**
[Restated in Motion 102-27D; adopted in discussion item 94/23 (May 1995); also see discussion item 93/NB/21 (September 1994); revised in motion 140B-27.2 (November 2017)]

**Role**

The role of an interest group within the Society for American Archaeology (SAA) is to foster the creation of networks through which members who share interests in particular intellectual and/or professional issues can come together to exchange information and discuss common issues. An interest group is an informal, self-selected, self-governing group approved by the Board of Directors. It is a part of SAA for which SAA is legally responsible and liable.
**Length of Existence and Procedural Information**

An interest group will continue as long as the membership continues to meet the minimum requirement for number of members, providing that the group reports annually each fall (please see below for reporting requirements), as well as maintains an organizer or organizers as outlined in their formation plan to the Board.

The interest group leadership is responsible for their self-governance as well as the procedures for implementing their process for selecting and rotating organizers/co-organizers. Procedural information should be passed down from organizer to organizer.

In 2018, the Society will be implementing iMIS Communities, a module from SAA’s database management system that will automatically create a community for an interest group who wishes to establish one. The community will provide for blogging, resource libraries, etc. and will automatically include anyone signed up for the interest group.

**Scope of Interest Groups**

Interest Groups may not issue public statements or make unapproved commitments. Interest Groups must make sure that any activities undertaken are in line with current Board policy. Interest Groups, unlike committees and task forces, are not advisory to the Board. This does not preclude interest groups from raising Board awareness on appropriate issues.

**Board Oversight and Interest Group Reporting**

The executive director, an ex-officio member of the Board, is responsible for oversight of all interest groups, and all interest group reports will be sent to the executive director in the fall. Any issues that require Board attention will be brought forward from the interest group through the executive director to the Board.

**Formation**

**Timing to Submit Interest Group Proposals to the Board**

Before forming an SAA interest group, organizers must prepare a proposal for Board approval. New interest group proposals are generally only reviewed at the spring meetings of the Board. The reason for this timing is that an interest group, when approved, must be added to the membership forms for the coming year in order for members to be able to join. The deadline for documents for the spring meeting can be from early January to early February, depending on the dates of the annual meeting that year.

**Proposal Content**

The proposal must contain a concise statement that articulates the following:

- the proposed group’s unique area(s) of interest and concern, consistent with the mission of SAA
- needs the interest group will address
- a statement of purpose
- services or activities the interest group will deliver and the resources required to do so; and
- a procedure for selecting (and rotating) the organizer/co-organizer position
The statement of purpose will be used in SAA promotions, communications, and billings as appropriate. An interest group must maintain a minimum participation of 25 SAA members, and the proposal should include the signatures of at least 25 participants. Signatures may be submitted digitally, but backup emails for the signatures must be retained by the organizer(s). All signatories must be members at the time the proposal is submitted as well as at the time the proposal is approved. A call for participation may be carried in *The SAA Archaeological Record*, once interest group formation has been approved and space for such a call is requested from the editor.

**Activities**

**Annual Meeting Activities**
An interest group may request space for one meeting at the SAA Annual Meeting and may submit proposals for symposia, forums, workshops, or special events (e.g., a field trip) that will be identified as being sponsored by the interest group. Please note that all field trip logistics will be handled through the official tour company for the meeting, for insurance purposes. You may work with the executive director on any proposed field trips. The deadline for field trip proposals is July 1, in the year prior to the meeting.

Given the growth in numbers of interest groups, SAA will schedule meetings of all new interest groups for Friday evening after the business meeting, using session rooms. This has benefitted many of the interest groups who wish to make use of the AV equipment for their meetings.

**Newsletters**
SAA will publish digital newsletters for an interest group that provides copy. Interest groups may suggest special publications by submitting a proposal to the Publications Committee. Newsletters will be produced in accordance with the Society’s editorial policies and production procedures. All newsletters are subject to review in order to ensure that accurate information about the Society is being distributed as well as to ensure that all permissions are secured for images and photographs. Interest group publications must include both the interest group name and the Society for American Archaeology’s name and/or logo.

**Finance**
An interest group may not assess dues or accumulate a general fund. An interest group may assess a fee for a service, with the review of the executive director, and if necessary, the approval of the Board. Fees must be collected through the Society’s headquarters. Any service fees collected must be used in a single fiscal year (January–December). Monies cannot be carried over from one fiscal year to another. Leftover monies remain in the general fund, with specific exceptions. Per Board policy, the Society can request $1 of the service fee to support the activities of the interest group. In reality, the executive director has never set that aside; therefore, the retention of unused funds (in most cases) in the general fund is a reasonable counterbalance to that practice.

Service fees should be as low as needed to fund the specific service for which they are established. At this time, very few interest groups have such fees.
Organizational Support

The Board support to all interest groups will be from the Society’s executive director, as noted above. Day-to-day support will be provided by the manager, Membership and Marketing and the coordinator, Membership and Meetings.

SAA will provide the following services to interest groups:

- maintain rosters (using the same address the interest group member uses for his/her SAA membership)
- collect and disperse any fees for a service
- coordinate the electronic distribution of any newsletter or special publication
- schedule one meeting at the Society’s annual meeting
- provide occasional space, as available, in The SAA Archaeological Record for information on interest group activities and services, as determined by the sitting editor of The SAA Archaeological Record
- provide website space, including iMis communities

*Please Note: All archaeological web content needs approval before it can be posted. The staffer responsible for that review is the manager, Education and Outreach, SAA’s staff archaeologist. In fact all content is reviewed by staff prior to posting. If an interest group has a web page being maintained in another domain, the executive director must be informed, and that site must go through the same review processes. Interest groups are encouraged to use SAAweb for their pages. The web re-design will accommodate the expressed needs of interest groups.*

Membership

Application Policy

[Originally specified in the bylaws and reaffirmed as a Board policy in Motion 121-73.3 (October/November 2008)]

The following membership procedures shall be followed:

a) Applications for membership shall be submitted to the Board in such form and accompanied by such supporting documents as the Board may determine.

b) The Board may assign a committee and/or staff to assist the Board in the processing of membership applications, and in the overall appraisal, ruling or interpretation of questions and inquiries relating to membership.

Data Privacy Policy

[Adopted in Motion 140J-27.1 (March 2018)]

Privacy Policy

*Effective March 16, 2018*
Applicability & Eligibility

Applicability
This Privacy Policy applies only to the Services, and SAA’s collection, use, disclosure, and protection of your data. It does not apply to third party websites, applications, or services.

Before accessing, using, or interacting with the Services you should carefully review the terms and conditions of this Privacy Policy. Your use of the Services is further governed by our Terms of Service (http://www.saa.org/Home/TermsofService/tabid/1562/Default.aspx), which is also incorporated into your agreement with SAA by this reference.

Eligibility To Use The Services
The Services are not directed to children under the age of 16.

Information Collection & Use
SAA collects data about you and your use of the Services through various means, including when you provide information to us such as when you join, sign up for a membership, donate, register for events and seminars, and when we automatically collect information about you when you access, use, or interact with the Services. We use this information for a variety of different reasons, including to improve the Services and to tailor the Services to you.

SAA processes Personal Data collected through the Services on the lawful basis of legitimate interests to provide the Services to you. Such processing is necessary for the purposes of the legitimate interests pursued by SAA or by our Service Providers related to the Services.

The types of information SAA may collect about you include:

Information You Provide To Us:

SAA Membership & Event Information: SAA collects certain Personal Data from you when you join the SAA or register for SAA events. “Personal Data” refers to information about you that may be used to identify you, such as your first name, last name, title, email address, phone number, and mailing address. SAA uses this information to provide your membership, register you for events, provide information about memberships and events, and administer your registrations with SAA.
**SAA Account Information:** SAA may require you to register for an account (a “**SAA Account**”) in order to use certain Services, such as the SAA Marketplace. We do not require you to register to use all of our Services. However if you do register for Services offering a SAA Account, you will gain access to those areas and features of the Services that require registration. SAA will collect certain information about you in connection with your registration for your SAA Account, which may include Personal Data and other information such as a username, password, personal profile, pictures, your location, and information about your contacts. Some of your SAA Account information may be displayed publicly. You are not required to provide your Personal Data; however, if you choose to withhold certain Personal Data, we may not be able to provide you with certain Services.

**Life Member Dues**
[Adopted in Motion 114/72.2 (March/April 2005)]

The Board approves raising the life membership fee to $5000, with the additional stipulation that every future dues increase of $5 shall increase the then current life membership fee by $200.

[Adopted in Motion 117-72B (October 2006).]

Motion 117-72B The Board of Directors approves raising life membership dues to 200 times the current regular SAA membership fee effective 2008.

**Member Benefits**
[Originally specified in the Bylaws and clarified and expanded as Board policy in Motion 121-73.4 (October/November 2008)]

The annual dues for members shall include a subscription to publications of the Society as determined by the Board:

**Regular Member** – *The SAA Archaeological Record* and one journal (either *American Antiquity* or *Latin American Antiquity*).

**Student Member** – *The SAA Archaeological Record* and one journal (either *American Antiquity* or *Latin American Antiquity*).

**Retired Member** – *The SAA Archaeological Record* and one journal (either *American Antiquity* or *Latin American Antiquity*).

**Joint Member** – receives publications via member spouse or partner.

**Associate Member** – *The SAA Archaeological Record*.

**Life Member** – *The SAA Archaeological Record* and one journal (either *American Antiquity* or *Latin American Antiquity*).
Publications

Advertising
[Adopted in Motion 102-27D (March 1999); based on current staff policy; also see Executive Committee meeting 46, item 12 (April 1983); Executive Committee Meeting (34EC1), item b (April 1969); 15th Annual Meeting, item d (May 1950).]

Advertising may appear in SAA's publications. Acceptance of advertising is based on legal, social, professional, and ethical considerations. SAA publications are published for and on behalf of the membership to advance the scientific and educational purposes of the society. The society, therefore, reserves the right to, unilaterally, reject, omit, or cancel advertising which it deems not to be in the best interest of these objectives, or by its tone, content, or appearance is not in keeping with the essentially scientific and scholarly nature of its publications. The advertised products and services must complement the tone of SAA's journals and other publications.

SAA reserves the right to refuse advertising submitted for printing in any publication which in the society's judgment (1) offers for sale, exchange or barter any historic or prehistoric artifact; (2) provides misleading information because of omissions or inaccuracies; (3) manifests any overtones of age, race, color, religion, gender, sexual orientation, national origin, physical handicap discrimination unless such ads are edited to eliminate objectionable material.

Color Illustrations in Journals
[Reaffirmed in Motion 102-27D (March 1999); adopted in Motion 101-55A (November 1998).]

The Board approves the following policy for use of color illustrations in American Antiquity and Latin American Antiquity: When articles are accepted by the journals that would, in the opinion of the Editor(s), truly benefit from the inclusion of one or more color illustrations, such illustrations may be included at the Editors’ discretion, provided the author pays the additional publication costs as set out in a standard rate schedule.

[Because inclusion of multiple articles with color illustrations in a single issue of a journal may cause production problems for SAA staff, Editors should coordinate use of color carefully with the Manager of Publications.]

Curation Policy for Editorial Records
[Adopted in Motion 109-55.1 (November 2002)]

Motion 109-55.1B The Board adopts the following curation policy for editorial records:

1. The following records (paper and/or electronic) should be saved and transmitted from one editor to the next during the four-month editorial transition: templates for letters, files for manuscripts still under consideration or in process, lists of reviewers, files of editors’ reports, and any other materials relating to ongoing policy or unfinished business of interest to the incoming editor.
2. Files pertaining to rejected and accepted manuscripts should be destroyed after three years. Outgoing editors would not transmit these materials (except selectively at the request of the current editor), but would curate them temporarily and then take care of destroying and recycling them.

3. Editors should send to the Executive Office at the ends of their terms any files for which legal or ethical issues have been raised.

4. Editors should submit to Executive Office at the ends of their terms a summary list of authors and titles for all manuscripts received, accompanied by their dispositions.

Editor Appointment Procedures
[Reaffirmed in Motion 102-27D (March 1999); approved in Motion 98-64C (April 1997); amended in Motion 103-55B (November 1999).]

The following procedure will be used in selecting or reappointing editors of American Antiquity, Latin American Antiquity, SAA Bulletin, and SAA monographs:

a. Upon recommendation by the Publications Committee, a sitting editor may be reappointed once by the Board without a formal search; however, subsequent reappointments must be preceded by a search (as outlined in steps b through e below).

b. Approximately 20-24 months before the current Editor's term expires, a request for proposals (RFP) from prospective editors will be issued by the Publications Committee.

c. The Committee will review the proposals and, if necessary, identify additional candidates.

d. No fewer than 18 months before the current editor's term expires, the committee will submit a ranked list of names to the Board, together with a rationale for the ranking.

e. The Board will review the ranked list (normally at its Fall meeting) and make a final decision on the order in which the candidates will be approached.

f. The President will extend invitations to the prospective editors, in the order approved by the Board, with the aim of having an Editor-designate in place by the Annual Meeting approximately one year before the current Editor's term expires.

Memorandum of Understanding for Editors
[Adopted in Motion 140-27.4 (October 2017)]

MEMORANDUM OF UNDERSTANDING FOR THE PUBLICATION OF

This Memorandum of Understanding states the terms of the agreement between the Society for American Archaeology (“SAA”) and__________________, the Editor (or co-editor, if applicable) of _____________________.

The Memorandum of Understanding is in effect for____________ from ______________ to ______________, the term of the Editor.
EDITORIAL

1. APPOINTMENT/TERM OF OFFICE. ____________ has been appointed Editor of ___________________________ beginning ____________ and ending _____________. This Memorandum of Understanding is in effect for the period of the term as Editor as provided herein.

2. MEMBERSHIP. It is understood that the Editor is and will remain a member of SAA in good standing during the term of office. As such, the Editor will be entitled to all the benefits of membership, as well as all the responsibilities that entails.

3. NON-COMPETITION AND NON-DISCLOSURE. The Editor will not to act in a significant editorial capacity and will not serve on the editorial board of any competing (non-SAA) publication during the term of the Editor and agrees not to disclose or make use of any confidential information relating to (journal name) at any time during or after the appointment and during both the editorship and transition period when the incoming editor serves as editor-designate.

4. EDITORIAL MANAGEMENT
The Editor, on behalf of the SAA, shall have overall responsibility for the quality and content of the journal and for its editorial management. The Editor is responsible for

   a. using the established workflows of the standard peer review system provided by the Publisher (Editorial Manager®)
   b. solicitation of manuscripts
   c. receipt of manuscripts
   d. timely peer review process
   e. accepting or rejecting submissions
   f. preparation of manuscripts
   g. submission of a sufficient number of peer reviewed and accepted articles, so as to ensure regular publication of the journal
   h. ensuring that all journal contributions submitted to the Publisher are complete
   i. reading page proofs, checking authors’ corrections, and returning corrected proofs to the Publisher in a timely manner
   j. ensuring that all articles are original with the author
   k. additional responsibilities as the parties may agree on

5. EDITORIAL SUPPORT
SAA has agreed to the following editorial support:

$________________________ annually to be paid upon receipt of invoice to:

________________________________________________________

________________________________________________________

________________________________________________________

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Payment Schedule:

SAA will also pay the airfare for the Editor from their home base to the SAA annual meeting for the three years s/he serves as Editor. SAA will also provide a hotel room at the annual meeting for those three years from Wednesday through Saturday nights. SAA will not provide travel assistance for the year the Editor is “editor designate” when s/he arrives at the meeting.

6. **DISPUTE RESOLUTION.** (a) Issues and questions regarding production – see paragraph 10 (i.e., schedule, format) should be brought directly to the attention of the SAA manager, Publications. All disputes relating to or arising out of the Memorandum of Understanding will be referred to the Executive Director and President of SAA for resolution. The decision of the Executive Director and President will reflect the decision of the Board of Directors and will be final and binding upon all parties.

7. **TERMINATION.** It is expected that the Editor will complete the term as stated, but circumstances could require an earlier termination date. This Memorandum of Understanding may be terminated early as follows:

   a. Termination without cause
      i. By the Editor, with written notice, 12 months prior to the effective date of termination;
      ii. By mutual agreement between the Editor and Board of Directors with less than 12 months notice;
      iii. Death of Editor; or
      iv. By either the Board of Directors or the Editor for disability that precludes the Editor’s effective performance of editorial duties.

   b. Termination of Editor, by Board of Directors, for cause upon written notice to Editor based upon any of the following:
      i. Gross negligence or malfeasance in the performance of duties under this Memorandum of Understanding;
      ii. Material breaches of this Memorandum of Understanding;
      iii. Acts of fraud, misrepresentations, theft, embezzlement, or misappropriation of SAA assets;
      iv. Conviction of a felony, or any other crime involving moral turpitude;
      v. A finding by the Institution employing the Editor that the Editor engaged in serious misconduct.

**PUBLICATION PRODUCTION**

8. **FREQUENCY.** The Publication will be published___times a year in___________.

9. **PUBLICATION SPECIFICATIONS.** The budget for this Publication is based on production of 200 typeset pages in the budget per year. The print version* will be published with the following specifications:
10. **PRODUCTION SCHEDULE.** Cambridge University Press is responsible for the Production Schedule. The Editor will work with SAA’s Cambridge production editor to meet that schedule. The Editor agrees to deliver completed manuscripts to Cambridge University Press by the dates specified in the annual Production Schedule.

11. **INCOMING EDITOR.** It is expected that the Outgoing Editor will provide assistance to the Incoming Editor throughout the transition. There should be an explicit agreement stating the dates for the transfer of incoming manuscripts, databases, and/or books for review, and office records to the Incoming Editor.

12. **RECEIPT OF MANUSCRIPTS.** Authors will submit their manuscripts through Editorial Manager® directly to the Editor for consideration.

13. **PREPARATION OF MANUSCRIPTS.** The Editor is responsible for preparing the manuscripts for each issue, including substantive editing, references, and all tables and figures. To facilitate electronic searching, each article must have both an abstract and a list of at least five keywords. The copy should be fully and completely edited in accordance with the current Instructions for Authors/SAA Style Guide, which is the responsibility of the Editor. Substantive editing is the responsibility of the author and/or editor.

14. **AUTHOR AGREEMENT FORMS.** The Editor is responsible for issuing and collecting SAA-provided Copyright Transfer Agreement forms from authors of all articles accepted for publication. These and relevant permissions required for use of third-party content must be sent to Cambridge University Press at the same time as the manuscript package (see Paragraph 13). The Publisher will not proceed with production until all Copyright Transfer Agreements are received.

15. **PRODUCTION.** Production of the Publication (including both print and digital versions) is the responsibility of Cambridge University Press and will be overseen by SAA’s manager, Publications. This responsibility includes, but is not limited to, copyediting (i.e., correcting punctuation, spelling, reference style, format, etc.), typography, cover design, front matter elements and arrangement, length of issues, and production schedules. Substantive editing is the responsibility of the author and/or editor.

16. **MANAGEMENT OF THE PUBLICATION.** The Editor is expected to observe general policies and practices—currently in effect, or as subsequently amended—defined in the SAA Style Guide. Changes to the Style Guide are proposed from all Editors to the chair, Publications Committee, and then submitted to the Board of Directors by the chair,
Publications, for approval.

Should a matter relevant to the publication or to matters of SAA policy arise, the Editor may consult with the chair, Publications, and the SAA President, as need arises.

17. **EDITORIAL BOARD.** The Editor will appoint all members of the Publication’s Editorial Board.

18. **REPORTING.** The Editor will report to the SAA Board of Directors twice a year, meeting the established deadlines for the fall and spring meetings respectively. The reports will also be conveyed to the chair, Publications, as any actions requested from the editors must come through the Publications Committee. The deadlines for reporting will be provided in the Call for Documents distributed by the secretary of the Society.

19. **INDEPENDENT CONTRACTOR:** The Editor is not an employee of SAA and nothing contained in this Memorandum of Understanding is to be construed to constitute the Editor and SAA as partners or joint venturers of each other, or to constitute the employees, agents or representatives of either party as the employees, agents or representatives of the other party, it being intended that the relationship between Editor and SAA shall at all times be that of independent contractors.

20. **PROPRIETARY INFORMATION:** Any information, materials, or other work created by Editor in the course of performing the services under this Memorandum of Understanding shall be considered a work made for hire pursuant to 17 U.S.C. §§ 101 and 201(b) and shall be the sole and exclusive property of SAA. To the extent that any work or portion thereof may not be considered a work made for hire, for whatever reason, Editor agrees to and does hereby irrevocably transfer and assign to SAA any and all of its right, title and interest in and to the work, including ownership of all copyright rights and registrations, without the necessity of any further consideration. Subcontractor further agrees to do all things and execute all documents necessary to perfect this assignment. The terms of this provision shall survive the termination or expiration of this Memorandum of Understanding.

21. **ENTIRE MEMORANDUM OF UNDERSTANDING.** This Memorandum of Understanding is entire and all negotiations and understanding have been merged herein. This Memorandum of Understanding may be amended only in writing executed by the Editor and the SAA Executive Director.

__ ____________________________ __ __ ____________________________ __
Editor Tobi A. Brimsek, CAE

__ ____________________________ __
Date Date
**Process for Selection of New Editors**  
[Adopted in Motion 139/55.2A and 139/55.2B (Spring 2017)]

The Board establishes that editors of its journals will normally serve one three-year term. Under no circumstance will an editor serve more than two consecutive terms.

At the discretion of the Board, an editor may be asked at the beginning of the second year of the first term, to serve a second three-year term.

**Journal Editor Reports**  
[Adopted in Motions 127-56B and 127-57B (March/April 2011)]

Motion 127-56B – The Board requests that each report from the Editor, American Antiquity, include a table that shows the total estimated journal pages for manuscripts in the three categories of (1) accepted, (2) revise and resubmit, and (3) under review. If the estimated journal pages look like they will exceed the two issue carryover to the next editor please include a statement on how you will keep the journal to the number of pages allocated to your editorship.

Motion 127-57B – The Board requests that each report from the Editor, Latin American Antiquity, include a table that shows the total estimated journal pages for manuscripts in the three categories of (1) accepted, (2) revise and resubmit, and (3) under review. If the estimated journal pages look like they will exceed the two issue carryover to the next editor please include a statement on how you will keep the journal to the number of pages allocated to your editorship.

**Editor Responsibilities**  
[Originally specified in Bylaws and reaffirmed as policy by the Board in Motion 121-64.1 October/November 2008]

a. The Editor of each publication of the Society shall be appointed by the Board, on recommendation by the Publications Committee, for a term to be determined by the Board, and shall be subject to such editorial policy as may be adopted by the Board.

b. The Editor of each publication shall have such responsibility and authority as delegated by the Board.

c. Each Editor may, subject to review by the Board, appoint such associate and assistant editors as may be required, in addition to clerical and editorial assistance subject to authorization and budget approval by the Board.

**Editorial Office Responsibility re: Conflicts**  
[Adopted in Motion 121-27.1 (October/November 2008)]
SAA editors who become aware of potential conflictive/litigious situations or receive notification that material in SAA publications may be/is defamatory or libelous or involving intellectual property theft should immediately notify the President and Executive Director.

Editor Transition
[Reaffirmed in Motion 102-27D (March 1999); approved in Motion 98-64D (April 1997); amended in Motion 103-55C (November 1999).]

SAA regards its journal editors as stewards of an ongoing process (soliciting and receiving manuscripts, sending them out for review, making editorial decisions, and overseeing production), rather than as "owners" of particular issues. Normally, an Editor's term will last three years; editorial terms expire on March 31 for Latin American Antiquity, April 30 for American Antiquity, and May 31 for the The SAA Archaeological Record and at the Annual Meeting for the Editor of SAA Monographs. An Editor and Editor-designate, at their own discretion, may work out a reasonable division of labor during the period of transition; they are also expected to consult on a regular basis. In general, the Editor-designate assumes the responsibility for processing manuscripts well in advance of the beginning of the editor's term: 6-8 months in the case of the journals and 3 months in the case of The SAA Archaeological Record and SAA Monographs. However, the Editor alone is responsible for the publication until his or her term ends, at which point the responsibility is passed on to the successor.

Thus, it is expected that each editor will inherit a backlog of papers accepted by his or her predecessor, which will appear in issues published under the new editor's stewardship. At the same time, each editor has a responsibility to ensure that the backlog of accepted manuscripts passed on to his or her successor is not unreasonably large. By convention, the masthead of the journals and The SAA Archaeological Record will bear the name of the Editor holding office during the month printed on the issue's cover; the name of the Editor-designate will also appear in the masthead as soon as practicable after the appointment is made.

Editor-Designate for The SAA Press Selection Process
[Adopted in Motion 114-56 (March/April 2005)]

One year prior to the expiration of the term of the current editor of The SAA Press, the Board shall appoint an editor-designate.

Obituaries, Annual Business Meeting Reports, and Award Citations
[Adopted in Motion 102-27D (March 1999); based on Board discussion in minutes item 93/O/35 (September 1994).]

Obituaries, reports from the annual business meeting, and awards citations will generally be published in the SAA Bulletin, rather than in the journals.

Open Access Copyright Permission
[Adopted in Motion 121-64.2 (October/November 2008)]
The Board authorizes authors of articles published in SAA journals to post those articles in open-access repositories once they are available through JSTOR.

**Right of First Refusal Policy**
[Adopted in Motion 107-27.2D (November 2001).]

The Board establishes a right of first refusal policy for publications resulting from the activities of SAA units. The Board retains the right to determine whether any SAA units name will be used on any publication. SAA units include but are not limited to Committees, Task Forces, and Interest Groups.

**The SAA Press Mission Statement**
[Adopted in Consent Motion 113-60.2 (November 2004).]

The Board adopts the following mission statement for The SAA Press:

The SAA Press publishes book-length works dealing with archaeological research, practice, and interpretation, and with protection of the archaeological heritage of the Americas. The SAA Press:

- Serves the profession by publishing high quality works of broad disciplinary interest, meeting the same standards as the Society’s journals,
- Emphasizes theoretical and substantive works that are well defined and coherent,
- Provides a unique publishing venue for books on issues in the practice, context, and ethics of contemporary archaeology,
- Addresses the future of the profession through classroom readers and thematic volumes,
- Provides revenue to support the Society’s mission

**The SAA Press Editor Appointment Process**
[Adopted in Motion 114-56 (March/April 2005).]

One year prior to the expiration of the term of the current editor of The SAA Press, the Board shall appoint an editor-designate.

**Social Networking**

**Policy and Guidelines**
[Adopted in Motion 123-27.1 (October 2009).]

**Policy**

The Society for American Archaeology (“SAA”) encourages all of its members to participate in public discussions through social networking including but not limited to social networking sites such as Facebook and Linked In, as well as blogs. At the same time, SAA expects that its members will make statements that are in the best interests of SAA and will not engage in any inappropriate statements or
statements which would be detrimental to SAA as a whole. SAA retains the right, under its bylaws and policies, to take disciplinary actions against any member it determines is acting contrary to SAA’s interests.

**Guidelines**

Should any SAA unit wish to establish a group on any social networking site, the chair or organizer shall contact the SAA Executive Director and provide a plan for the development and maintenance of such a site. Please note that, if appropriate, there should be a link so that any non-member would be able to join SAA from the established social networking site. Please note that only official units (committees, interest groups) of the Society may establish social networking sites related to the Society.

Once approved, the SAA chair or organizer shall ensure that all SAA members who participate in the group are in compliance with the SAA Social Networking Policy noted above. Said policy will be distributed to all members of the unit. The chair or organizer must also post the following statement on the social networking site:

“While many of the individuals participating in this group are members of the Society for American Archaeology (SAA), the statements, views and opinions of individuals in this group are their own and are not those of SAA. As such, participants in this group acknowledge and agree that SAA shall not be responsible for any statements, content or other communication posted or disseminated through this group.”

Should the chair or organizer become aware that an SAA member has violated the SAA Social Networking Policy, the chair or organizer shall so inform the SAA Executive Director. The matter shall then be investigated, and the chair or organizer shall be notified of the outcome of such investigation.

Should the chair or organizer become aware of any inappropriate, defamatory or unlawful statements made by nonmembers participating in the group, the chair or organizer shall so notify the SAA Executive Director. The matter shall then be investigated, and the chair or organizer shall be notified of the outcome of such investigation.

Should SAA determine that an SAA unit’s group is not acting in compliance with the SAA Social Networking Policy noted above, the SAA Executive Director shall so notify the chair or organizer who shall promptly correct any violations. Should such violations not be corrected promptly, SAA shall direct the chair or organizer to terminate the group.

Further while SAA members may use the name “Society for American Archaeology” and the acronym “SAA” in their postings on the social networking site, nonmembers may not use the name or acronym without prior consent of SAA. Any SAA members who observe such nonmember use of the name or acronym shall notify the SAA Executive Director.
**Technology**

**List Serv Policy**
[Adopted in Motion 122-27.4 (April 2009).]

*Motion 122-27.4 – The Board approves the SAA List Serv Rules for members only lists.* (April 2009)

Note: The Board has not yet taken action on list servs for open membership.

**SAA List Serv Rules**

By joining and using SAA’s e-mail lists, you agree that you have read and will follow the rules and guidelines set for these peer discussion groups. You also agree to reserve list discussions for messages relating to the list serv topic. General questions concerning SAA should be posed to info@saa.org or membership@saa.org.

As with any community, there are guidelines governing behavior on the list serv. For instance, violating antitrust regulations, libeling others, selling, and marketing are not permissible. Please take a moment to acquaint yourself with these important guidelines. SAA reserves the right to suspend or terminate membership on all lists for members who violate these rules.

- The discussions on the lists are meant to stimulate conversation not to create contention. Do not challenge or attack others. Let others have their say, just as you may and do not dominate the discussions.
- Contact people directly with products and services that you believe would help them. Do not post commercial messages.
- Use caution when discussing products. Information posted on the lists is available for all to see, and comments are subject to libel, slander, and antitrust laws.
- All defamatory, abusive, profane, threatening, offensive, or illegal materials are strictly prohibited. Do not post anything in a list serv message that you would not want the world to see or that you would not want anyone to know came from you.
- Remember that SAA and other e-mail list participants have the right to reproduce postings to this list serve.

**Disclaimer and Legal Rules**

This list is provided as a service of the Society for American Archaeology (SAA). SAA accepts no responsibility for the opinions and information posted on this site by others. SAA disclaims all warranties with regard to information posted on this site, whether posted by SAA or any third party; this disclaimer includes all implied warranties of merchantability and fitness. In no event shall SAA be liable for any special, indirect, or consequential damages or any damages whatsoever resulting from loss of use, data, or profits, arising out of or in connection with the use or performance of any information posted on this site.

Do not post any defamatory, abusive, profane, threatening, offensive, or illegal materials. Do not post any information or other material protected by copyright without the permission of the copyright owner. By posting material, the posting party warrants and represents that he or she owns the copyright with
respect to such material or has received permission from the copyright owner. In addition, the posting party grants SAA and users of this list the nonexclusive right and license to display, copy, publish, distribute, transmit, print, and use such information or other material.

Messages should not be posted if they encourage or facilitate members to arrive at any agreement that either expressly or impliedly leads to price fixing, a boycott of another's business, or other conduct intended to illegally restrict free trade. Messages that encourage or facilitate an agreement about the following subjects are inappropriate: prices, discounts, or terms or conditions of sale; salaries; profits, profit margins, or cost data; market shares, sales territories, or markets; allocation of customers or territories; or selection, rejection, or termination of customers or suppliers.

You agree that SAA will not be responsible to you for any indirect, consequential, special or punitive damages or losses you may incur in connection with our list serve or any of the data or other materials transmitted through or residing on our list serve, even if SAA has been advised of the possibility of such damage or loss. In addition, you agree to defend and indemnify SAA, its officers, directors, employees, and agents and hold SAA, its officers, directors, employees, and agents harmless from and against any and all claims, proceedings damages, injuries, liabilities losses, costs and expenses (including attorneys fees) relating to any acts or omissions by you or materials or information transmitted by you in connection with our list serve leading wholly or partially to claims against SAA, its officers, directors, employees, or agents or our list serve by other users or third parties.

SAA does not actively monitor the site for inappropriate postings and does not on its own undertake editorial control of postings. However, in the event that any inappropriate posting is brought to SAA's attention, SAA will take all appropriate action.

SAA reserves the right to terminate access to any user who does not abide by these guidelines.

You agree that the law of the District of Columbia in the United States of America will apply to all matters relating to this Agreement and to our list serv. In addition, you agree and consent that, if there is ever any legal action against SAA, the state and federal courts of District of Columbia, USA, will have exclusive jurisdiction and be the exclusive venue for any such legal actions.

This agreement is the entire understanding between you and SAA regarding your relationship to our list serv. If either you or we fail to notify the other of any violations of this agreement, this will not mean that you or we cannot notify the other of future violations of any part of this agreement.

Acknowledgment and Acceptance

I have read and understand the list serve Rules and agree to accept these rules and to use the list serve only in compliance with them.

YES: CONTINUE       NO: EXIT
Website

Membership Directory Publication
[Reaffirmed in Motion 102-27D (March 1999); approved in Motion 98-15A (April 1997); amended in Motion 103-60.1 (November 1999).]

The Board authorizes putting the Membership Directory up on SAAweb with member names and addresses restricted to member access on the private side of SAAweb.

SAAweb Copyright Information and Disclaimer Statement
[Adopted in Motion 110-38.1 (April 2003).]

All materials posted on this site are subject to copyrights owned by the Society for American Archaeology (SAA) and other individuals or entities. Any reproduction, retransmission, or republication of all or any part of any document, image or sound clip found on this site is expressly prohibited, unless SAA or the copyright owner of the material has expressly granted its prior written consent to so reproduce, retransmit or republish the material. All other rights reserved.

The names, trademarks, service marks and logos of SAA appearing on this site may not be used in any advertising or publicity, or otherwise indicate SAA’s sponsorship of or affiliation with any product or service, without SAA’s prior express written permission.

Although SAAweb includes links providing direct access to other Internet sites, SAA takes no responsibility for the content or information contained on those other sites, and does not exert any editorial or other control over those sites.

SAAweb Linking Policy
[Restated in Motion 102-27D (March 1999); adopted in Motion 101-61A (November 1998); Revised in Motion 121-61.2 (October/November 2008)]

Background

Since its inception, SAAweb has linked to other sites and been linked from other sites on a rather ad hoc basis. Links to SAA’s site have been established both with and without the permission of the Society. As we are continuing to develop the web in a structured environment, it is important to define those criteria which govern the permission or rejection of links to and from SAAweb.

The purpose of this document is to offer the Board criteria for links which relate to the realities of managing the site on a day-to-day basis.

Criteria for Linking From SAAweb

As a general principal, all information displayed on the SAAweb will be stored on servers maintained by SAA. Exceptions may be made, as appropriate, by the executive director. As the web expands, it is likely that additional cases may arise.
Links to outside resources are subject to the criteria outlined below.

1. Purpose of Links to External Sites and Responding to External Requests for Links

The external resources sites should develop and exchange relevant information for the SAA membership and interested public.

Acceptance of links is based on legal, social, professional, and ethical considerations. SAA web is developed for and on behalf of the membership to advance the scientific and education purposes of the Society. The Society, therefore, reserves the right to unilaterally reject, omit or cancel links which it deems are not in the best interest of these objectives.

SAA reserves the right to refuse links which in the Society’s judgement, 1) offers for sale, exchange or barter any historic or prehistoric artifact; 2) provides misleading information because of omissions or inaccuracies; 3) manifests any overtones of age, race, color, religion, gender sexual orientation, national origin, or physical handicap discrimination; 4) in other ways are contrary to the ethics of the Society.

2. Types of Links

SAA will maintain three types of external links on SAA web:

1) links to for-profit organizations or not-for-profit organizations from paid advertisements (e.g. exhibitor web links for which there is currently a fee); 2) administrative links for operations purposes such as those links to software organizations for free software plug-ins needed to access SAA information etc.; and 3) links to non-profit organizations and government web sites with information regarding archaeology, education, or legislation.

3. Requirements for All External Links

External resource links can only be made to sites for which we have: 1) a stable URL, and 2) an email address for the Administrator

4. Reciprocal Linking

Reciprocal linking to the SAA web is suggested, though not required. Links should be to the URL http://www.saa.org/. If appropriate, a more specific URL may be provided.

5. Use of SAA Logo

Use of the SAA logo or graphics is only granted with written permission. Action will be taken to eliminate any unauthorized use of SAA’s logo.

6. Disengaging a Link

The Society for American Archaeology reserves the right to remove any link to an external site without notice.
Questions regarding the implementation of this policy may be directed to the executive director.

**SAAweb Policies and Procedures for Archaeological Content**
[Adopted in Motion 122-61.1 (April 2009)]

I. Posting Archaeological Content

In contrast with the products of administrative actions and Society business that are posted on the SAA website for effective dissemination to the membership and the community at large, “archaeological content” refers to material that primarily references the practice of archaeology or the knowledge products of that practice. Unlike administrative activity of the Society, which can be most efficiently evaluated by SAA staff, archaeological content requires review by a person or people with archaeological knowledge and expertise. Such content may be submitted through an SAA committee or interest group. In most cases, such content will be signed by the SAA member(s) who has authored the content.

Upon submission of archaeological content, the web manager for archaeological content (an SAA staff member who is an archaeologist) will review archaeology content. If no current web manager for archaeological content is on staff, review will be provided by a Web Review subcommittee of the Publications Committee, established for such a purpose. As the web is a recognized publication, it is logical that like all content in publications, should issues arise, the Publications Committee would be the logical place for that process. In both cases, when additional review is warranted, the staff member subcommittee will solicit the advice of appropriate experts from the SAA membership. Review will be conducted for appropriateness and, if necessary, in the judgment of the SAA staff member or Web Review Subcommittee of the Publications Committee, for accuracy.

After archaeological content has been reviewed, the responsible SAA staff member will ensure the posting of archaeological content in appropriate sections of SAAweb. When the material is submitted, the submitters must indicate where their contributed content would best serve the disciplinary needs of the Society. The SAA staff content reviewer will alert the submitter when the material is posted on the SAA website, and the submitter reviews the final content. Any tech-editing needed at this point will be handled by the submitter working with the SAA staff content reviewer. Any new content added at this point should be treated as a new submission.

A. Addressing Potentially Controversial Archaeological Content

Content submitted through an SAA committee or interest group may be determined by the responsible SAA staff member (or the Subcommittee of the Publications Committee) as potentially controversial. Such controversial material may contradict official SAA policy, conflict with SAA position statements or be potentially offensive to SAA constituents or members of the public. In such cases, the material will be returned to the contributor for appropriate revisions. If the contributor disagrees with the assessment that the material is controversial or proposes that the controversy is necessary for discussion within the profession, the issue should be taken to the Executive Committee, through the executive director. The material will be evaluated, and it will be determined whether it should be posted, revised, or removed.
from consideration for posting on the SAA website. If necessary, the Executive Committee can consult with SAA members who may be able to provide expertise on the matter.

B. Responding to Archaeological Content That Becomes Controversial

Despite precautions defined above, the possibility remains that material posted on the SAA website becomes controversial. Once staff are notified of any controversy, the material will be made inaccessible from the website until the Executive Committee determines its disposition and whether any additional actions should be taken to address the controversy.

II. Reviewing Existing Content

A. Facilitating Review of the Archaeological Content for SAAweb

All newly added pages on the SAA website should have a time stamp of the last reviewed/updated date.

B. Reviewing Archaeological Content

SAA committees and interest groups responsible for archaeological content on SAAweb are expected to develop their own internal procedures for routinely evaluating existing material and providing new material. These procedures should be documented and a copy of the documentation forwarded to the executive director. The procedures will be reviewed prior to posting/launching the new committee or interest group pages.

Minimally, all archaeological content should be evaluated annually by the responsible SAA committee or interest group that has provided the material to ensure that the content does not require updating or removal. If either action is needed, the committee or interest group responsible for the original posted material will provide such changes. The spring report to the Board from the committee chair or interest group organizer will include an update on the maintenance of the committee’s/interest group’s web pages. The staff archaeological content web manager can also suggest that new material be added to/removed from the website; however, it is not a staff responsibility to provide the continuous review/updates to those pages generated by committees and interest groups.

SAAweb Policy and Guidelines for SAA Committees and Interest Groups
[Adopted in Motion 122-61.2 (April 2009)]

Background

With regard to the newly launched site, the Board recognizes that there is a backlogged demand from SAA committees and interest groups relative to establishing a presence on SAAweb. In light of that, the Board has determined to both set expectations and provide guidance for that purpose. In order to address a number of the basic issues entailed in such web undertakings, committees and interest groups must familiarize themselves with both these guidelines and the relevant existing policies that will impact on the development of pages for SAAweb. The purpose of this document is to both present the guidelines and provide a compilation of the key policies. All SAA policies may be found in the policy manual posted on the members’ side of SAAweb.

Staff Assistance
First and foremost, it must be recognized that the Society has limited staff resources to devote to web development, as one manager is responsible for all of the technology services that the Society has to offer. As a result, projects will be prioritized and completed as expeditiously as possible, within the constraints of the overarching Information Services program. Logically, within the last 8 weeks prior to the annual meeting, no new initiatives can be undertaken, given the priority of the production of the annual meeting materials. In addition, changes and updates to the sections of the site created by SAA committees and interest groups should be scheduled in advance.

**Policies**

There are a number of existing policies which specifically address the development of SAAweb pages. All SAA committees and interest groups should review and consider these policies prior to developing content for the web:

- Policy on Review and Posting Archaeological Content for the Web [Adopted in Motion 122-61.1 (April 2009)]
- Copyright and Disclaimer Statement [Adopted in Motion 110-38.1 (April 2003)]
- Links from SAAweb [Updated in Motion 121-61.2 (October/November 2008); Restated in Motion 102-27D (March 1999); adopted in Motion 101-61A (November 1998).]

These policies are reproduced in their entirety in Appendix A.

**Who May Post on SAAweb?**

Staff are solely responsible for the administrative, governance, the technological, and the transactional sides of SAAweb. Also included is the responsibility for posting publications as well. Other postings may come through a committee or an interest group. No posting from individual members other than through a committee or interest group will be considered. Task forces may also use the web as a tool to disseminate their work, as determined by the Board.

**Responsibilities of the SAA Committee/Interest Group Wishing to Develop Web Pages**

1. Review all of the existing policies listed to ensure that all materials posted meet SAA requirements.
2. Discuss the development of the pages with SAA’s manager, Information Services to develop a timeframe and launch date for the pages. In order to establish the calendar, be aware of the need for review, if the pages contain archaeological content. All material that will be posted will need to be “web ready”. Instructions for preparing those documents will be disseminated by the manager, Information Services.
3. In addition to developing the pages, a committee or interest group must establish a reasonable plan for the review and update of the pages or the links within them on a quarterly, semi-annual, or annual basis. The timeframe will be based on the content. Naturally, anything that needs urgent attention will receive it as soon as practical (i.e. a dead link is discovered). A copy of the maintenance plan must be shared (electronically) with the executive director. It is critical that the decision to develop pages be a commitment by the entire group – not one person in the group, as the commitment to the pages will go beyond any one individual’s service on a committee or potentially within the interest group. If pages developed by a committee or interest group are not maintained, the Board may recommend that they be removed.
4. In the annual report to the Board each spring, a committee or interest group responsible for web pages must report, in general terms, (no specific details) about the maintenance of those pages relative to their established maintenance plan.

5. Copyright and linking permissions must be in writing. Those permissions must be conveyed to staff for review and archiving. No copyrighted material can be posted nor links made without the documentation being conveyed.

6. Before submitting the pages to the Society for review, they must be shared with the Board liaison to the committee or interest group. The liaison is responsible for a preliminary review prior to formal submission.

**Responsibility of the Board**
The Board of Directors of the Society for American Archaeology reserves the ultimate authority to post, edit or remove SAAweb pages, as they judge to be in the best interests of the Society.

**Appendix A**

**Copyright and Disclaimer Statement**
[Adopted in Motion 110-38.1 (April 2003).]

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**Links from SAAweb**
[Updated in Motion 121-61.2 (October/November 2008); Restated in Motion 102-27D (March 1999); adopted in Motion 101-61A (November 1998).]

**Background**
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   The external resources sites should develop and exchange relevant information for the SAA membership and interested public.

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   SAA reserves the right to refuse links which in the society’s judgement 1) offers for sale, exchange or barter any historic or prehistoric artifact; 2) provides misleading information because of omissions or inaccuracies; 3) manifests any overtones of age, race, color, religion, gender sexual orientation, national origin, or physical handicap discrimination; 4) in other ways are contrary to the ethics of the Society.

2. **Types of Links**

   SAA will maintain three types of external links on SAAweb:

   - links to for-profit organizations or not-for-profit organizations from paid advertisements (e.g. exhibitor web links for which there is currently a fee);
   - administrative links for operations purposes such as those links to software organizations for free software plug-ins needed to access SAA information etc.;
   - and links to non-profit organizations and government web sites with information regarding archaeology, education, or legislation.

3. **Requirements for All External Links**

   External resource links can only be made to sites for which we have: a stable URL and an email address for the Administrator.

4. **Reciprocal Linking**

   Reciprocal linking to the SAAweb is suggested, though not required. Links should be to the URL [http://www.saa.org/](http://www.saa.org/). If appropriate, a more specific url may be provided.

5. **Use of SAA Logo**
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